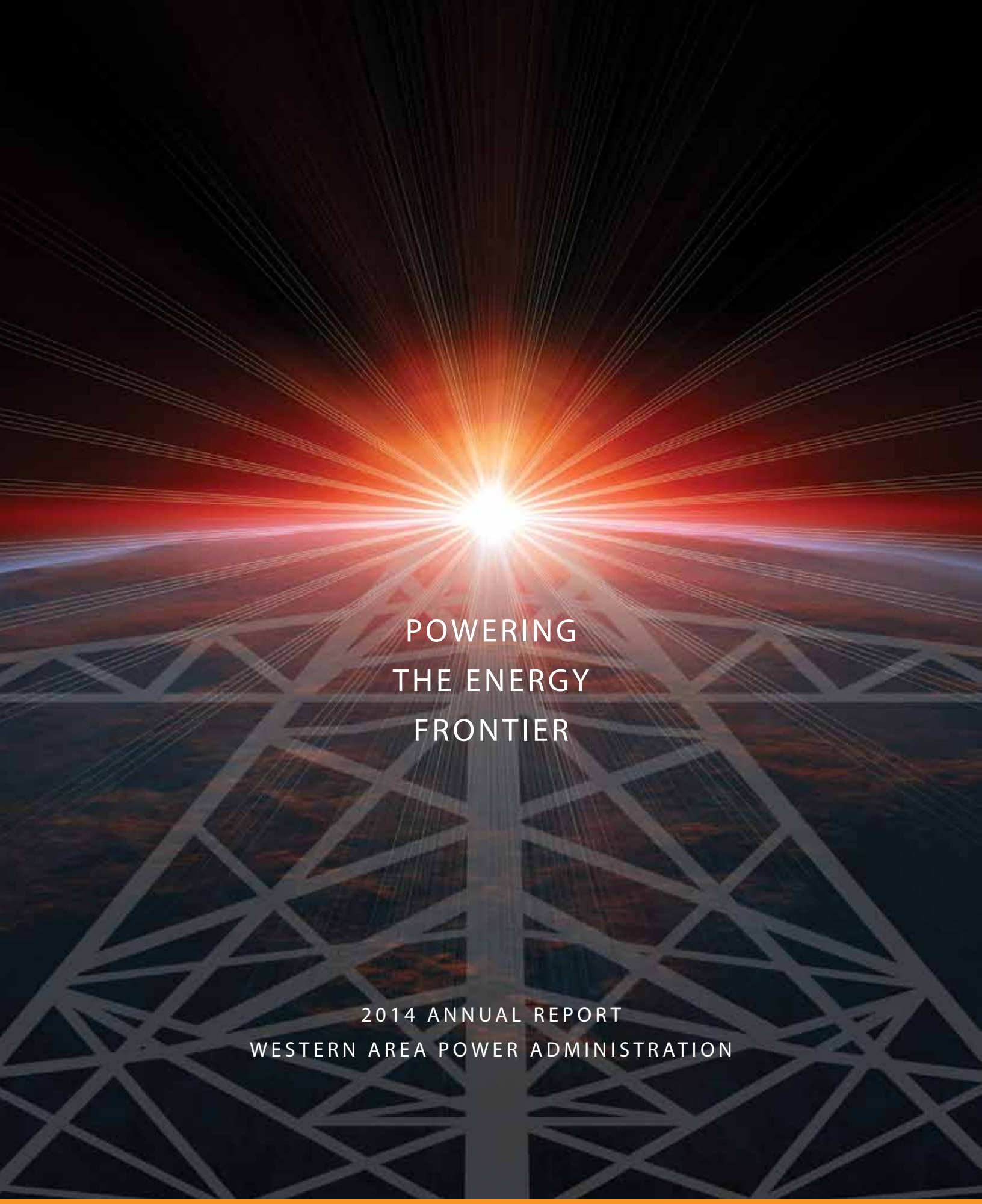


POWERING THE ENERGY FRONTIER

2014 ANNUAL REPORT

WESTERN AREA POWER ADMINISTRATION

CONTENTS

Service and marketing areas 2

Western at a glance 3

Administrator and CEO letter 4

Powering the energy frontier 5

Operational highlights 16

FY 2014 people and dollars 20

2014 customer IRP summary 21

FINANCIAL DATA

Independent auditors' report 22

Western financial statements, notes and schedules 24

Western's Senior Executive Team 44

Contact Western 45

MISSION

Market and deliver clean, renewable, reliable, cost-based federal hydroelectric power and related services

VISION

Continue to provide premier power marketing and transmission services to our customers, as well as contribute to enhancing America's energy security and sustaining our nation's economic vitality

ABOUT WESTERN

Western is a federal agency under the Department of Energy that markets and transmits wholesale electrical power across 15 states through an integrated 17,000-plus circuit mile, high-voltage transmission system.

Employees work around the clock to sell power and operate and maintain the transmission system that provides energy to:

- Cooperatives
- Federal and state agencies
- Investor-owned utilities
- Municipalities
- Native American tribes
- Public utility and irrigation districts
- Other energy service providers

In turn, our customers provide electric service to more than 40 million people from Texas to the Dakotas, and from the lakes of Minnesota to the California coastline.

SERVICE AND MARKETING AREAS

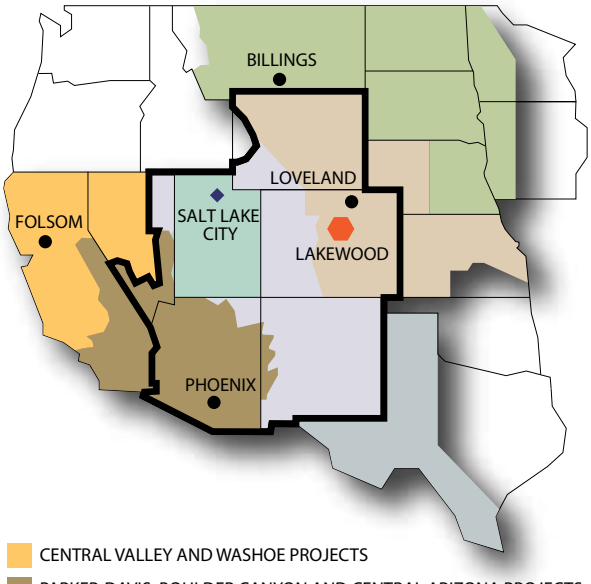
Western delivers power from 10 rate-setting projects that encompass both Western's transmission facilities and power generating facilities owned and operated by the Bureau of Reclamation, the Army Corps of Engineers and the State Department's International Boundary and Water Commission. These projects are made up of 14 multipurpose water resource projects, one coal-fired plant and one transmission project. Power rates are set to recover all costs associated with power delivery, such as annual operating costs, the specific allocated multipurpose costs associated with recovering the federal investment in the generation facilities, with interest, and other costs assigned to power for repayment, such as aid to irrigation.

SERVICE AREAS

- SIERRA NEVADA REGION
- DESERT SOUTHWEST REGION
- COLORADO RIVER STORAGE PROJECT MANAGEMENT CENTER
- ROCKY MOUNTAIN REGION
- UPPER GREAT PLAINS REGION
- STATE BOUNDARIES
- REGIONAL OFFICE
- CORPORATE SERVICES OFFICE
- COLORADO RIVER STORAGE PROJECT MANAGEMENT CENTER

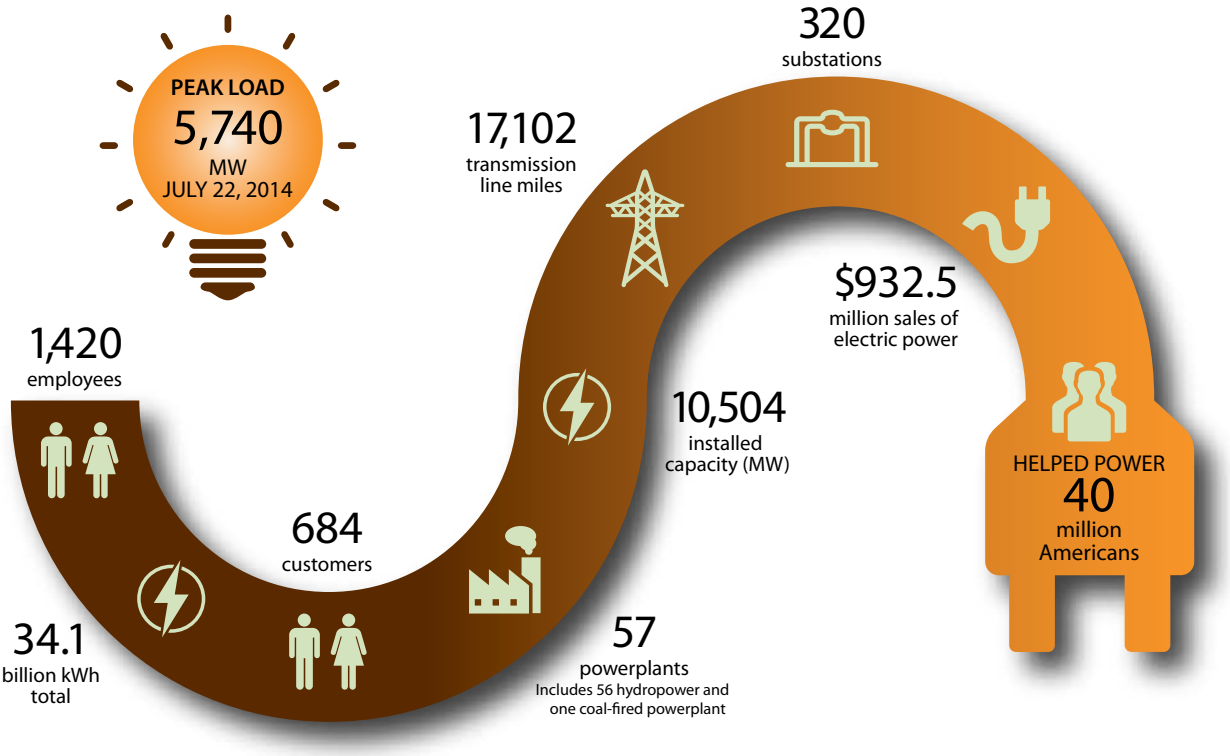
A marketing area defines the boundaries of a hydropower project's customer base while a service area identifies a Western region's geographic territory.

MARKETING AREAS



- CENTRAL VALLEY AND WASHOE PROJECTS
- PARKER-DAVIS, BOULDER CANYON AND CENTRAL ARIZONA PROJECTS
- FALCON-AMISTAD PROJECT
- PROVO RIVER PROJECT
- LOVELAND AREA PROJECTS
  PICK-SLOAN MISSOURI BASIN PROGRAM—WESTERN DIVISION AND FRYINGPAN-ARKANSAS PROJECT
- PICK-SLOAN MISSOURI BASIN PROGRAM—EASTERN DIVISION
- SALT LAKE CITY AREA/INTEGRATED PROJECTS
  COLORADO RIVER STORAGE, COLLBRAN, RIO GRANDE, SEEDSKADEE AND DOLORES PROJECTS
- STATE BOUNDARIES
- REGIONAL OFFICE
- CORPORATE SERVICES OFFICE
- COLORADO RIVER STORAGE PROJECT MANAGEMENT CENTER

WESTERN AT A GLANCE

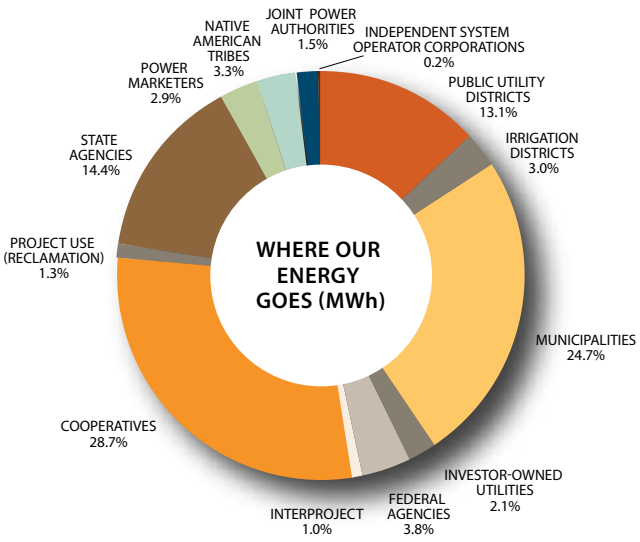


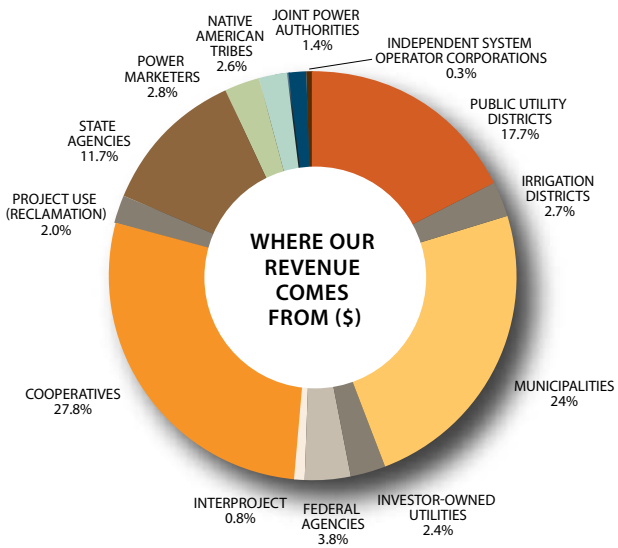
MARKETING PROFILE

28.6	27.4	1.0	5.7
billion kWh net generation	billion kWh long-term energy sales	billion kWh pass-through energy sales	billion kWh other energy sales

FINANCIAL PROFILE

$1,357.8	$1,135.5	$406.5
million total operating revenues	million total operating expenses	million purchased power and transmission services





ADMINISTRATOR AND CEO'S LETTER

We are facing a continually changing energy frontier—a frontier represented by myriad new regulations, the growing presence of interruptible and intermittent resources, pressures on our hydropower resources, expansion of customer-side options, the coming of markets and the continuing need for system reinvestment. In this time of change, it is imperative we prepare Western for success in the future so we can continue to accomplish our valuable mission and fulfill the needs of our customers and the nation.

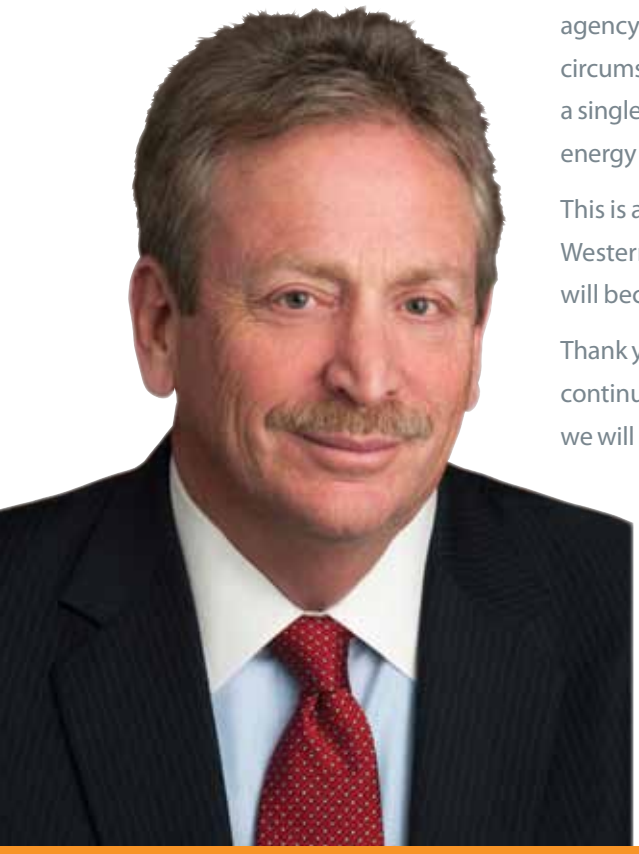
To this end, Western developed Strategic Roadmap 2024 to help us deliver on our mission, manage resources effectively and operate safely, securely and reliably in a new energy landscape.

The Western of today is the realization of investments and progressive thinking of yesterday. It is a testament to Western's previous employees and customers who proactively created such a strong mission and legacy for hydropower in the West. Those plans and decisions have withstood the test of time and are poised to continue their incredible journey into the future.

The Roadmap signifies our reinvestment in Western's mission and role as a wholesale hydropower provider, transmission owner and operator, federal agency and low-cost utility. It will guide us through continuously evolving circumstances, focus us on building relationships and prioritize work around a single vision—a vision, much like our heritage, that sees the need for future energy dependability and our critical role in that future.

This is an exciting time for the electric industry, the Department of Energy, Western and our customers. The decisions and investments we make today will become the story our successors will champion in future decades.

Thank you for your continued support for Western. I look forward to continued collaboration and partnerships. Through Strategic Roadmap 2024, we will power the energy frontier for the benefit of generations to come.



Sincerely,

Mark A. Gabriel
Administrator and CEO

POWERING THE ENERGY FRONTIER

In May 2014, Western published Strategic Roadmap 2024 to guide the organization and its mission through a changing and dynamic industry heralded by new market designs in the West, intermittent and distributed generation, evolving physical and cybersecurity threats and increased reliability and compliance requirements.

Contained within the Roadmap are four foundational goals, called Critical Pathways, that define Western's journey in meeting its mission and as an evolving leader and valued partner in the new energy frontier. The first three Critical Pathways are:

- Business, Technology and Organizational Excellence
- Mutually Beneficial Partnerships
- Evolution of Services

These three goals merge into the final Critical Pathway of Powering the Energy Frontier that states Western's desired role within industry, with its customers and within the federal government to:

"Provide premier power and transmission services to our customers by applying business, technology and organizational excellence; building mutually beneficial partnerships; and enhancing the nation's economic stability and security."

Fiscal Year 2014 represents the first year in Western's odyssey to situate itself for a successful and sustainable future by:

- Providing premier power and transmission services
- Developing consistent, sustainable and repeatable business practices
- Recommitting to the development of employees, their strengths and their abilities
- Building and solidifying mutually beneficial partnerships
- Protecting resources from today's emerging threats

At Western, the highest goal is to safely and securely market and deliver clean, renewable, cost-based federal hydroelectric power and transmission services, while at the same time, reduce risk to American taxpayers by using economically sound and environmentally responsible business practices. The Roadmap is Western's guide to ensure this goal is accomplished now and in the future.

PROVIDE PREMIER POWER AND TRANSMISSION SERVICES TO OUR CUSTOMERS

Providing clean, renewable, reliable and affordable hydropower, transmission and related services remains at the heart of both Western's long-standing mission and its 10-year Roadmap to Powering the Energy Frontier. Planning for changing hydropower conditions and increased demands on the nation's waterways create opportunities for long-term forward thinking and immediate action to ensure the valuable hydropower resource remains available to American communities for decades to come.

Western delivers third consecutive average hydropower year

Above-average precipitation and runoff in Upper Great Plains and a mild summer along the Rocky Mountains powered Western through another average water year. Regular water releases along the Colorado River buoyed hydropower production in the Boulder Canyon and Parker-Davis Projects as the Upper Colorado River Basin closed out its 13th year of drought, but Central Valley Project customers and California citizens felt the strain as a multiyear dearth of precipitation continued in the state. Western continues to work closely with generating agencies, local governments and other stakeholders to determine how to best use the critical water resources west of the Rocky Mountains for the benefit of all.

Delivering reliable, affordable energy for future generations

Western completed two remarketing efforts in Fiscal Year 2014 that guaranteed continued hydropower allocations to customers and ensured Western can continue to pay for annual expenses, build and upgrade facilities and repay initial federal investments in the dams, plus interest, to the U.S. Treasury.

Loveland Area Projects 2025 Power Marketing Initiative

LAP extended its current power marketing plan in a power marketing initiative finalized Dec. 30, 2013. The first hydropower deliveries under the plan will begin Oct. 1, 2024, and will continue through Sept. 30, 2054. Contracts will be signed in FY 2015 and become effective immediately so customers can rely on at-cost federal hydropower in their energy portfolios through mid-century.

2025 PMI facts

4 years
to complete the power marketing initiative

3 opportunities
between 2024 and 2054 for new customers to receive hydropower allocations

4 states
receiving LAP power

30 years
length of contracts

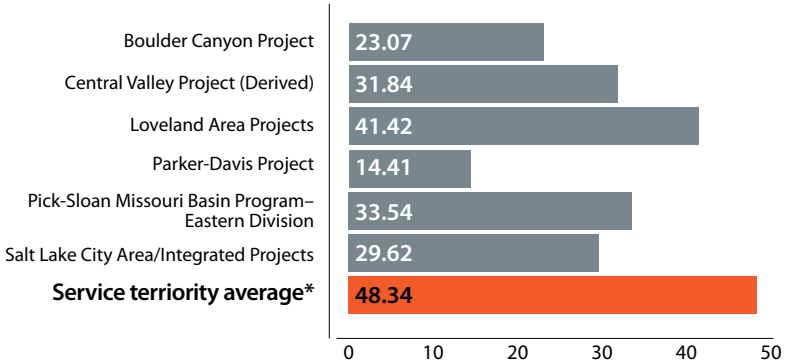
125 customers
with LAP allocations

1,929 average GWh
generated annually

176,843 estimated homes
whose entire annual energy needs could be met by LAP*

*According to the Energy Information Administration, the average U.S. home used 10,908 KWh in 2013.

Wholesale energy prices comparison ($/megawatt-hour)



*Source: Intercontinental Exchange

FY 2014 net generation

28,607 gigawatt-hours

85 percent of average

Boulder Canyon Project remarketing

BCP, which markets power from Hoover Dam, entered the final stages of its remarketing effort as FY 2014 ended. In 2011, Congress established several parameters for Western's remarketing effort, most important of which was how much power would be set aside for new allottees. This requirement prompted years of discussion to determine a fair and equitable way for Western to evaluate and choose new allottees. On Aug. 8, 2014, Western proposed allocating 80.6 megawatts to 58 new allottees and opened a public process to allow citizens to comment on the proposal. The final list of new allottees is expected to be published before the end of the 2014.

"Hoover has always been a significant contributor to the development of the Southwest, American ingenuity and craftsmanship. I take pride in playing a small role in the lifespan of this remarkable project."

~Mike Simonton, Desert Southwest public utilities specialist

BCP remarketing facts

5 years
to complete the remarketing effort

80.6 MW
available to new allottees

590 MW
requested by new allottees

58
proposed new allottees; 23 of which are tribes

50 years
length of contracts

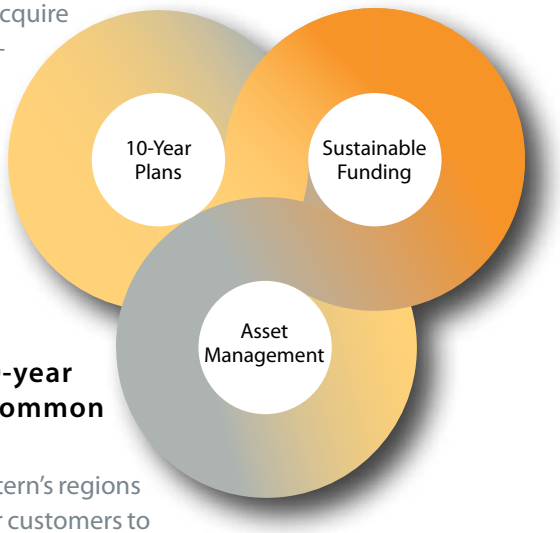
3 states
receiving BCP power

3,821 average GWh
generated annually

350,300 estimated homes
whose entire annual energy needs could be met by BCP*

BY APPLYING BUSINESS, TECHNOLOGY

The Roadmap's first Critical Pathway of Business, Technology and Organizational Excellence recognizes the importance of Western creating an adaptable, data-driven, risk-based organization that anticipates changes in industry and the requirements of customers in the new energy frontier. One of the most critical needs facing Western is the ability to clearly articulate investment priorities and acquire adequate funding to sustain reliability while maintaining affordable services. To that end, Western reformulated and refined its asset management, capital planning and budget development processes in Fiscal Year 2014 to define how these programs build off of and feed into one another. The relationships between these three programs provide the analytical basis for discussing Western's short- and long-term needs to sustain its strong and reliable infrastructure that is instrumental for power delivery across the West.



Asset management reaches new heights

Asset management reached a milestone in June 2014 when the Asset Management Program Improvement Project unveiled the first set of risk reports illustrating quantitatively, for the first time, the health, importance and risk of Western's most critical assets. Reproduced annually with updated maintenance information, these data-driven and risk-based reports will trend asset condition and risk changes over time, help prioritize maintenance activities, maximize an asset's useful life and identify strained or stressed equipment in need of replacement or additional supporting infrastructure to include in 10-year plans and budget requests.

Asset reports covered

1,582
circuit breakers over 100 kilovolts

558
transmission line segments, breaker to breaker, over 100 kV

406
transformers

"Replacing assets based on actual field condition and testing criteria will inspire more confidence in the capital program because the recommendation to replace a piece of equipment will be more data driven and based upon risk analysis."

~Don Roberts, AMPIP project manager

Regional 10-year plans find common ground

Each year, Western's regions work with their customers to develop 10-year capital plans that detail and prioritize anticipated construction and maintenance, funding sources and conceptual schedules for the next decade. In FY 2014, Western employees used the 10-year plans to connect asset management and sustainable funding efforts by building new standardized regional 10-year capital investment plans using AM data. The regional plans were then consolidated into the first Westernwide capital plan in December 2013.

Sustainable funding meets investment needs

The sustainable funding strategy is designed to ensure Western and its customers have the right funding tools in place to cover the needs identified in the 10-year plans. In July 2014, Western designed a new budget formulation process that incorporated the annual AM reports and 10-year plan activities to help justify future funding requests. As funding requests are met, Western will implement the 10-year plans, which will change the asset management report information and begin the cycle anew each year.

Western by the numbers

(excludes generating agencies)

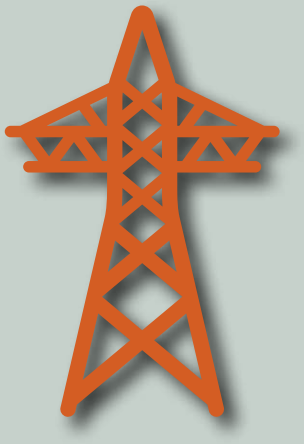
1.3 MILLION

square miles covered

larger than the size of India

15-state

service territory



177,000+

structures

$158.9

million

average spent on capital investments annually

17,102

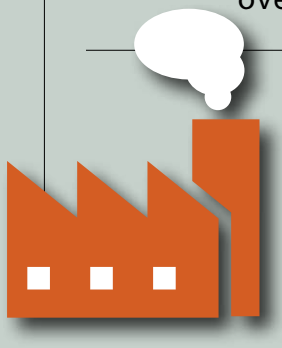
circuit-miles of transmission lines can circle ¾ of the globe at the equator

TOP 10

largest transmission providers in the U.S.

$2.5 BILLION

estimate of capital investments over the next 10 years



$3.9 BILLION+

in utility plant

AND ORGANIZATIONAL EXCELLENCE;

At the helm of Western's journey to Powering the Energy Frontier is its people. To create an efficient organization, Western needs an an adaptable, flexible, empowered and innovative workforce that sheds stagnation, embraces change and strives for continuous improvement. In Fiscal Year 2014, Western laid the groundwork to provide employees necessary tools and skills for charting a successful course through the energy frontier. Armed with this forward-thinking culture, Western employees are now well equipped to tackle the greatest industry and organizational challenges.

New programs boost process improvements, innovation, adaptation

In an ever-changing technology environment where innovation creates more efficiency and value to customers, it is important to stay ahead by always being open to improvement. Three new programs were implemented at Western to inspire employees to find and accommodate new and better ways of doing business.

Technology and Innovation

In May 2014, senior managers created a new Technology and Innovation program to hear employees' ideas for process improvements, creating efficiencies and adopting solutions. The program also helps employees launch their ideas through financial, staffing and other support. By implementing the innovation program, Western is better situated to keep pace with today's latest advancements by harnessing the creative capacity of a workforce rife with ideas and removing roadblocks to creativity.

The prototype mobile very-high-frequency repeater placed near Norwood, Colorado, enhances communication range for crews working in remote areas.

Change Management

In August 2013, Western implemented a Change Management program to help the organization maneuver and succeed in the rapidly evolving energy industry. A group of select employees became agents of change during a week-long training where they attained tools and techniques to lead individuals and teams through a multitude of changes. The program's goal is to create a culture at Western where change is exciting, adaptability and innovation are valued and problems are addressed as stepping stones toward progress. The agents of change will participate in Western's biggest projects to ensure the organization, its customers and stakeholders understand the need for change and the path ahead. They will also train others in change management principles to help individuals embrace change in their own unique ways.

Continuous Process Improvement

In summer 2014, Western implemented a formal Continuous Process Improvement program to improve customer service while lowering the cost of its delivery. The annual budget formulation was the first process evaluated under the program. In July 2014, 10 employees participated in a three-day Rapid Improvement Event and came up with improvements that incorporated 360-degree leadership reviews and the 10-year capital investment plans, improved collaboration and reduced employee rework. Western plans to train employees in basic process improvement techniques in FY 2015 so they can use them to review and improve other organizational processes.

Growing the next generation of leaders

Western's future depends on strong and effective leaders to manage the organization and its resources. Western has created four leadership development programs geared toward providing deeper understanding of business lines and helping future leaders excel in the organization's four leadership competencies:

- Personal effectiveness
- Mission knowledge
- Business acumen
- Safety

Each program targets different sets of employees to prepare them for succeeding levels of supervision and management responsibilities using workshops, change initiatives, temporary leadership assignments or rotations in different offices, 360-degree evaluations, reading lists, individual development plans and mentoring.

Western's Leadership Development Framework

Executive Leadership Development Program

For current managers and supervisors

18-month blended learning experience

Inaugural six-person class completed in November 2013

Leadership Emergence and Development Program

For supervisors, team leads, foremen III and influence leaders

18-month blended learning program

Inaugural 10-person class began January 2014

Open-enrollment individual leadership development

For all employees

130 employees participated in seven seminars in FY 2014

Craft Development Program

For journeymen

Two-year specialized program prepares employees for foreman responsibilities

Developed in summer 2014 for implementation in early 2015

10-12 expected participants

BUILDING MUTUALLY BENEFICIAL PARTNERSHIPS

The next segment of Powering the Energy Frontier and the second Critical Pathway is building mutually beneficial partnerships. In today's interconnected, interdependent energy landscape, events in one part of the energy sector can have rippling effects that resound throughout the entire industry. At the same time, individual utilities are limited in how they influence the industry's direction. To make its voice heard and protect customers' interests, Western continues to work with other utilities and groups to define its own future and role in the new energy environment.

When it comes to energy markets, the West is the final frontier. Western, along with its customers and partners, continuously evaluates the benefits and costs of joining these markets and similar groups to ensure the organization is pursuing the most advantageous options. Any decision to participate in an energy imbalance market or regional transmission organization will be based on sound business principles, uniqueness of the legislated power projects and Western's statutory requirements, including Western's mission to provide cost-based hydropower to preference customers.

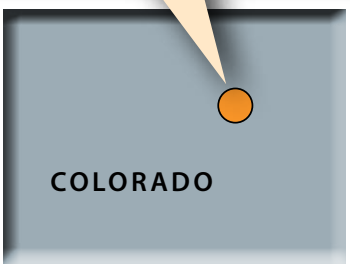
Western's market activities around the West

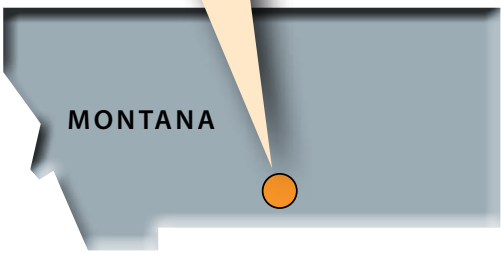
Joint Transmission Tariff

Western and six other utilities along the front range of the Rocky Mountains got together in Fiscal Year 2014 to explore creating a common transmission tariff across their electrical systems. A joint tariff would streamline transmission capacity purchases, eliminate pancaked transmission rates and potentially lead to costs savings in the footprint. The group hired a consultant in July 2014 to evaluate feasibility and steps to implementing the tariff.

SPP

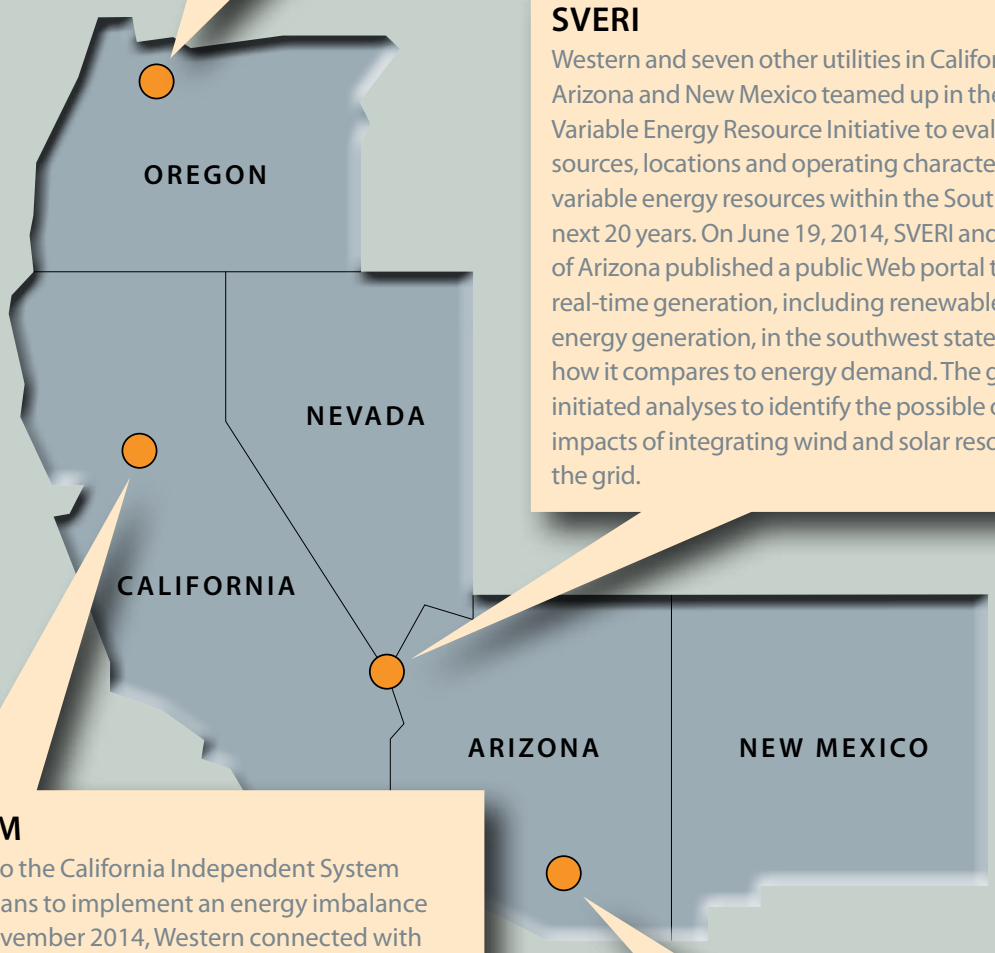
After more than 20 years of operational studies, Western's Upper Great Plains region and the other members of the Integrated System announced their intention to join the Southwest Power Pool, July 9, 2014. UGP signed the membership agreements Sept. 10, 2014. Once UGP's transmission system is integrated in fall 2015, Western will be a full transmission-owning member of a regional transmission organization for the first time. The decision to join SPP was based on a business case that examined three scenarios for the Integrated System. The "Join SPP" option had the most significant cost/benefit advantage and lowest risk for Western, the IS members and their customers.





NWPP

Western is participating in the Northwest Power Pool Member's Market Assessment and Coordination Initiative, which is in Phase 3 of a four-phase project to develop a Security Constrained Economic Dispatch, or SCED. SCED is a within-hour, energy-only market, meaning transmission operations are outside the scope of the initiative, unlike an RTO or EIM. Western plans to decide whether to participate in the SCED in early 2015.



SVERI

Western and seven other utilities in California, Nevada, Arizona and New Mexico teamed up in the Southwest Variable Energy Resource Initiative to evaluate likely sources, locations and operating characteristics of variable energy resources within the Southwest over the next 20 years. On June 19, 2014, SVERI and the University of Arizona published a public Web portal to graph real-time generation, including renewable and variable energy generation, in the southwest states and display how it compares to energy demand. The group also initiated analyses to identify the possible operational impacts of integrating wind and solar resources into the grid.

CAISO EIM

In response to the California Independent System Operator's plans to implement an energy imbalance market in November 2014, Western connected with Argonne National Laboratory to analyze the benefits and costs of Western joining the EIM. In winter 2013, the analysis concluded that the CAISO EIM did not appear to be a good fit for Western because implementation costs would exceed the benefits; the availability of surplus hydropower resources were constrained by statutory, environmental and contractual commitments; and the EIM did not solve ramping and capacity shortfalls. Although Western has no plans to join the EIM now, it continues to monitor the market as circumstances change.

Customer meeting

On Jan. 24, 2014, Western hosted a "Markets in the West" meeting where more than 100 preference power customers and Western staff gathered in Phoenix, Arizona, to share information on the status of various market activities in the Western Interconnection.

AND ENHANCING THE NATION'S ECONOMIC STABILITY AND SECURITY

The final piece of Powering the Energy Frontier involves safeguarding the electric supply—the lifeblood of America's economy—from those who wish to attack the nation. The electric industry has seen an unprecedented surge in cyber and physical attacks from lone offenders, domestic groups and state-sponsored organizations that are targeting both sensitive cyber and physical assets responsible for keeping the grid running. In Fiscal Year 2014, Western focused on bolstering a proactive and robust security posture to protect its significant transmission assets.

Symposium shares security information

Western hosted a security symposium for about 100 customers, neighboring utilities and other state and federal agencies, March 13 and 14, 2014, to discuss cyber and physical security resources available to the electric industry; how to best share information without risking sensitive merchant information; and planning, preparing and responding before, during and after an incident.

34 physical security

incidents at Western facilities in FY 2014

61 percent

increase in physical security incidents in FY 2014

15 assessments

completed to identify physical security improvements that will assist in deterring, detecting and delaying unauthorized access into critical sites

Western, security companies test technology in high-voltage settings

In July 2014, Western, the Department of Energy and intrusion detection system, or IDS, companies, began testing state-of-the-art intrusion detection equipment in high-voltage conditions to see what technologies would best suit Western's terrain and environmental conditions. Testing of sensors and motion detection equipment began at Mead Substation in Nevada. Over the next six months, tests will occur at one other location to also test cold weather and long-term conditions.

"The world is a different place these days. We need to be prepared by thinking about what no normal person would think – 'the unthinkable' – because someone already has thought of it."

~ John Work, information technology specialist

775 percent

increase in reported cybersecurity incidents over the past five years

402

cyber events investigated

200 incidents

responded by the Department of Homeland Security's Industrial Control Systems—Computer Emergency Readiness Team in the first half of FY 2013

53 percent

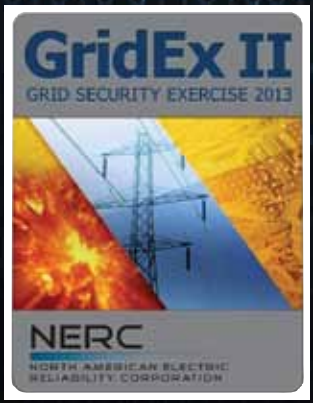
of incidents that targeted the electric utility sector

83 percent

of cybersecurity issues resolved by Western in 5 days or less at the end of FY 2014

Nationwide exercise tests grid resilience, utility emergency response

For two days in November 2013, Western joined utilities and government agencies in responding to a series of simulated cyber and physical attacks against the electric grid during GridEx II, a North American Electric Reliability Corporation exercise designed to test participants' response and recovery plans. Participants had to respond to a range of intrusions from cyber denial of service to large-scale physical attacks such as a commercial airliner crashing into the regionally critical Mead Substation. After the exercise, Western developed lessons learned to help prepare the organization for any potential real attacks against the system.



200

participating agencies

40

registered Western players

100s

of exercise prompts requiring response

OPERATIONAL HIGHLIGHTS

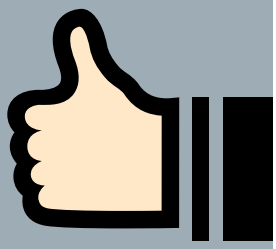
In Fiscal Year 2014, Western continuously demonstrated its leadership in the energy industry and in building and sustaining strong communities throughout the American West. In pursuit of success in the energy frontier, employees worked around the clock to expand on business, technology and organizational excellence; build mutually beneficial partnerships; and evolve services for the benefit of customers and the nation. These examples represent just some of FY 2014's highlights.

ED5 Substation

TRANSMISSION INFRASTRUCTURE PROGRAM REDEFINES INFRASTRUCTURE DEVELOPMENT

On April 7, 2014, TIP refined programmatic processes to include guidelines on how projects will be evaluated and how project proponents can provide advanced funding to obtain Western's assistance with environmental and technical review, among other development work. Under the new guidelines, projects that are not yet mature enough to receive financing can benefit from Western's technical expertise in transmission construction and development to progress a project toward financial eligibility. On the same day, TIP also called for new project applications that will open the door for renewable generation development in the West. Projects like the Electrical District No. 5-to-Palo Verde Hub (pictured above) require partnering with project proponents, like the Southwest Public Power Resources Group, to construct new and upgraded facilities that will improve reliability, provide renewable energy access to the system and increase grid capacity in the U.S. The project is expected to be energized in early 2015.

REGION CRUSHES SAFETY RECORDS



As of Sept. 30, 2014, Western's Desert Southwest region, which covers Arizona and the southern parts of Nevada and California, was less than one month shy of achieving four years without a lost-time incident. A strong culture of safety and across-the-board adherence to the SafeStart program are cited as the biggest contributors to the region's safety record. The region's program is being emulated in other regions to improve safety consciousness and safe work habits across Western.

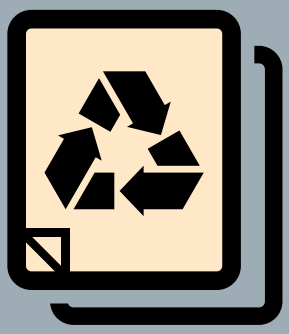
EPTC TEAMS UP WITH TWO FEDERAL AGENCIES TO CONTINUE SERVICE

Western, the Bureau of Reclamation and the Army Corps of Engineers signed a cost-sharing agreement, Aug. 26, 2014, to jointly fund the Electric Power Training Center from Oct. 1, 2015 through May 31, 2020. Each agency will have first choice to attend popular courses. ETPC is the only training facility of its kind in the Western Interconnection. It provides students information and hands-on experience with grid and powerplant operations through a scaled power system. Its coursework can also be used to meet North American Electric Reliability Corporation continuing education requirements. In FY 2014, 249 students from 31 agencies and utilities attended 26 courses.

SOUTH AFRICAN UTILITY VISITS WESTERN TO SEEK EXPERTISE

Members of South Africa's Electricity Supply Commission, or ESKOM, a state-owned utility in South Africa, visited Western during a trip hosted by the U.S. Trade and Development Agency, Nov. 22, 2013, to learn best practices in integrating renewable resources into the grid. ESKOM is planning to add 6,000 megawatts of renewable energy into its grid in the next five years. Western employees from Engineering, Transmission Planning, Electric Power Training Center and senior management addressed ESKOM's specific questions and objectives.

WESTERN TEACHES TRIBES ABOUT BUILDING RENEWABLE ENERGY PROJECTS



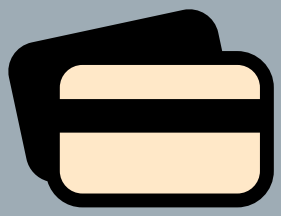
Western and the Department of Energy's Office of Indian Energy and Office of Energy Efficiency and Renewable Energy completed the second year of a webinar series targeted for Native American tribes to teach them about renewable energy technologies, industry policies and regulations, energy markets, starting generation projects and interconnecting projects with the grid. In FY 2014, Western conducted 12 webinars that reached about 3,600 tribal representatives and interested stakeholders. Western and DOE also conducted a special four-part Climate Change Webinar series, in partnership with the White House, reaching about 950 additional tribal representatives and stakeholders.

WESTERN SUPPORTS NAVY'S RENEWABLE ENERGY GOALS

On Sept. 29, 2014, Western issued a request for proposal seeking generators capable of supporting renewable energy requirements for 14 Department of the Navy installations in California. Once awarded through the selection process, this project will be the largest single purchase of renewable energy by a Department of Defense entity. Western will purchase power on behalf of the Navy under an existing interagency agreement, providing the Navy 25 years of contracted renewable energy to support its electricity needs and moving it closer to achieving the 1-gigawatt renewable energy goal.

USS California CGN-36

MANAGEMENT CENTER REGISTERS RENEWABLE ENERGY CREDITS



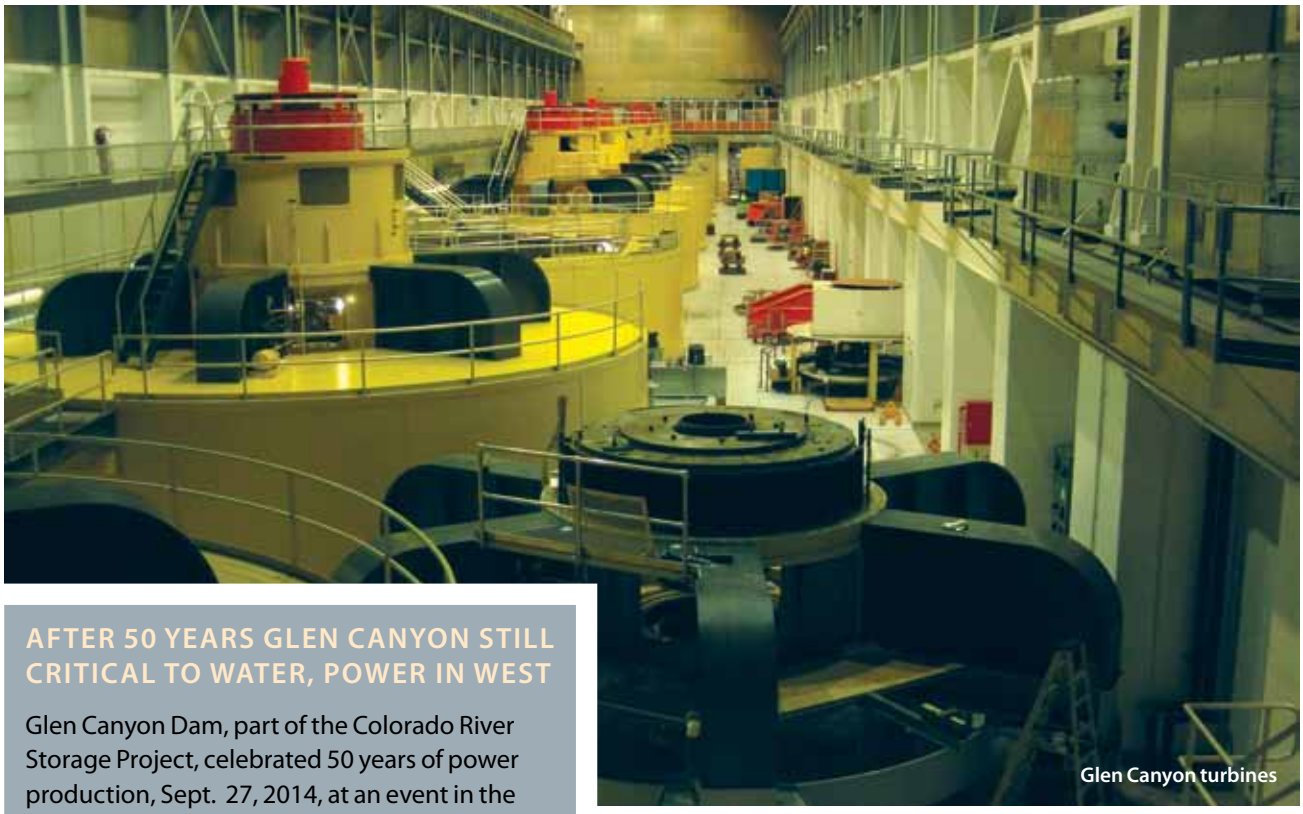
Western's Colorado River Storage Project Management Center instituted a renewable energy certificate program, Aug. 27, 2014, by registering 11 hydropower plants, with generation totaling more than 1,833 megawatts, in the Western Renewable Energy Generation Information System, or WREGIS. By registering with WREGIS, CRSP customers can better demonstrate the amount of renewable energy in their portfolios and their efforts to meet state renewable program goals. RECs will be allocated based on customers' proportionate share of the generation for each facility in CRSP. Almost 4 million RECs are expected to be created annually for CRSP customers.

WESTERN ENTERPRISE RISKS IDENTIFIED

On July 25, 2014, Western's Enterprise Risk Management Committee identified seven enterprise risks facing Western:

- cybersecurity breach
- failure of a critical asset
- inability to maintain sustainable funding
- natural disaster
- physical security breach
- reduced power system operating capability
- severe safety incidents with employees or the public

With these top seven risks identified, Western will develop mitigation strategies and reduce the potential of such threats becoming reality.



Glen Canyon turbines

AFTER 50 YEARS GLEN CANYON STILL CRITICAL TO WATER, POWER IN WEST

Glen Canyon Dam, part of the Colorado River Storage Project, celebrated 50 years of power production, Sept. 27, 2014, at an event in the Carl B. Hayden Visitor's Center in Page, Arizona. Western and other federal and state agencies, along with local community groups, talked with guests at informational displays as they toured inside the visitor's center during an open house. Western also exhibited the Desert Southwest helicopter and a bucket truck with its 77-foot boom fully extended in the center's parking lot, thrilling visitors.

Watford City Substation

SYSTEM UPGRADE OF NORTHWEST ND COMPLETED

Western completed a series of transmission upgrades in June 2014 to support the population boom near Watford City, North Dakota, ensuring the town and the surrounding area reliable electricity as mining and drilling continue in the Bakken Formation. The final step of the upgrade was to add a second transformer at the Watford City Substation to provide redundancy and increased grid capacity to the local power system. Other upgrades included new interconnections to the local system, increasing the voltage of two high-voltage Western lines, replacing the existing transformer with a larger model capable of delivering four times the energy as the original, and expanding the substation to include new shunt capacitor banks. Three other substations in the area were also upgraded to support the town's population, which has tripled in size since 2010.

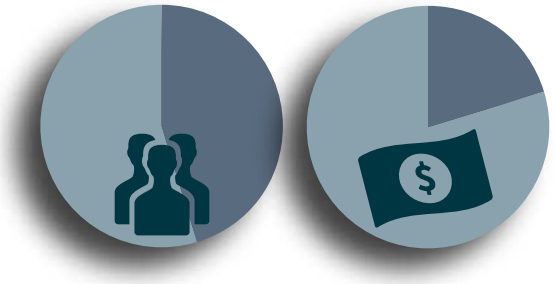
FY 2014 PEOPLE AND DOLLARS

In Fiscal Year 2014, Western sold more than 34 billion kilowatt-hours in energy. How Western effectively applies and manages its resources, a workforce of 1,420 employees and $1 billion program, is central to its success in delivering on its mission and operating safely, securely and reliably. Below is an illustration of where Western's people and dollars were deployed in FY 2014.

Most of Western's employees supported the reliability of the electric grid, and the largest percentage of funds was attributed to the agency's marketing function, which includes purchase power and wheeling.

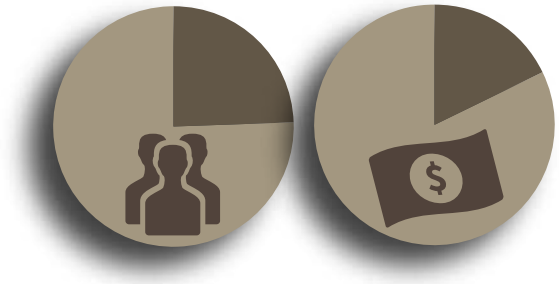
These figures do not include earmarks, reimbursable activity or the resources assigned to the Transmission Infrastructure Program.

RELIABILITY



652 PEOPLE
AND
20 PERCENT
OF DOLLARS INVESTED IN MAINTENANCE AND RELATED AREAS

DELIVERY



353 PEOPLE
AND
16 PERCENT
OF DOLLARS DEDICATED TO POWER OPERATIONS AND ENGINEERING AREAS

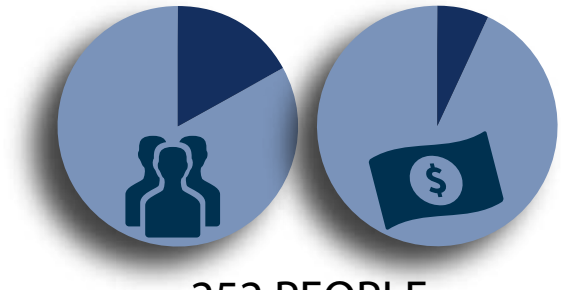
MARKETING

INCLUDING
PURCHASE POWER & WHEELING

163 PEOPLE
AND
57 PERCENT
OF DOLLARS COMMITTED TO POWER MARKETING AREAS

COST-BASED

AND RELATED SERVICES



252 PEOPLE
AND
7 PERCENT
OF DOLLARS APPLIED TO SUPPORT THE MISSION

2014 IRP SUMMARY

Western's Integrated Resource Planning requirements, outlined in Section 114 of the Energy Policy Act of 1992, give customers several options to comply with the law's energy portfolio planning clauses. Under Western's requirements, customers must submit new integrated resource plans every five years and also annual updates, either individually or cooperatively. Customers who meet specific criteria are also allowed to choose from three additional IRP reporting options—small customer plans, minimum investment reports or energy efficiency and renewable energy reports—instead of a full IRP. All firm power customers have submitted one of these options. In Fiscal Year 2014, Western received 110 IRPs from individual customers, 16 plans from cooperatives, 26 minimum investment reports, 72 small customer plans and no energy efficiency or renewable energy reports.

The top 5 demand-side management activities are:

- Lighting
- Audits
- Air conditioning upgrades
- Motors/adjustable speed drives
- Rebates

The top 5 renewable energy resource choices are:

- Solar
- Small hydropower
- Wind
- Green tags
- Biogas/biomass

FY2014 Customer IRP Accomplishments (unaudited)

Item	CRSP	DSW	RM	SN	UGP	Totals
DSM[1] savings (kW)	43,993	149,672	236,188	199,506	1,802,431	2,431,790
DSM savings (kWh)	501,672,969	837,214,377	479,119,725	262,812,325	476,358,705	2,557,178,101
DSM expenditure ($)	5,211,199	66,148,969	14,070,569	26,278,840	58,170,922	169,880,499
DSM deviations[2] ($)	444,139	-2,193,914	1,477,232	-142,104	14,848,561	14,433,914
Renewables (kW)	2,366,755	414,685	565,836	3,401,698	3,819,860	10,568,834
Renewables (kWh)	1,573,202,861	2,801,569,636	2,552,696,227	5,650,560,698	9,537,411,276	22,115,440,698
Renewable expenditure ($)	48,775,608	66,148,969	89,174,893	173,714,518	162,394,151	540,208,139
Renewable program types	Wind, solar, hydro, biogas, geothermal	Small hydro, solar, green tags	Wind, small hydro, solar, biomass, biogas	Solar, wind, geothermal, small hydro, biogas, biomass	Wind, bio-gas, solar, green tags, biomass, small hydro	Solar, small hydro, wind, biomass, biogas, green tags
Top 5 most frequent DSM activities	Lighting, heat pump, irrigation pump, blower door tests, rebates	Air conditioning, lighting, audits, ASD[3] motors, rebates, refrigerator/freezer efficiency	Lighting, load management, ASD motors, AC, audits	Lighting, rebates, AC, refrigerator/ freezer efficiency, audits	Lighting, AC, audits, heating, DHW[4], refrigerator/ freezer efficiency	Lighting, audits, AC, ASD motors, rebates, Refrigerator/ freezer efficiency
Top 5 renewable energy activities	Wind, solar, hydro, biogas, geothermal	Small hydro, solar, green tags	Wind, small hydro, solar, biomass, biogas, green tags	Solar, wind, geothermal, small hydro, biogas, biomass, green tags	Wind, biogas, solar, green tags, biomass, small hydro, white tags	Solar, small hydro, wind, green tags, biogas, biomass
Top 3 customer reported trends	Rebates, hire consultants, increased use of intermittent resources	Rebates, renewables integration, lighting	Renewables integration, customer service focus, more DSM	Renewables integration, increased DSM, customer service	Increased DSM, renewables integration, more communication	Renewables integration, increased DSM, customer service

[1] DSM refers to demand-side-management activities the utility conducts to change customer energy use.
[2] Deviations are any difference from the customer's integrated resource plan.
[3] ASD refers to adjustable speed drives.
[4] DHW refers to domestic hot water.

INDEPENDENT AUDITORS' REPORT

The Administrator of Western Area Power Administration and the U.S. Department of Energy Office of the Inspector General:

Report on the Combined Financial Statements

We have audited the accompanying combined financial statements of the Western Federal Power System (the System), which comprise the combined balance sheets as of September 30, 2014 and 2013, and the related combined statements of revenues and expenses, changes in capitalization, and cash flows for the years then ended, and the related notes to the combined financial statements. As described in note 1(a) to the combined financial statements, the combined financial statements include the Western Area Power Administration (Western), a component of the U.S. Department of Energy, and the hydroelectric power generating functions of the U.S. Department of the Interior, Bureau of Reclamation; the U.S. Army Corps of Engineers; and the U.S. Department of State, International Boundary and Water Commission (the generating agencies) for which Western markets and transmits power.

Management's Responsibility for the Combined Financial Statements

Management is responsible for the preparation and fair presentation of these combined financial statements in accordance with U.S. generally accepted accounting principles; this includes the design, implementation, and maintenance of internal control relevant to the preparation and fair presentation of the combined financial statements that are free from material misstatement, whether due to fraud or error.

Auditors' Responsibility

Our responsibility is to express an opinion on these combined financial statements based on our audits. We conducted or audits in accordance with auditing standards generally accepted in the United States of America. Those standards require that we plan and perform the audits to obtain reasonable assurance about whether the combined financial statements are free from material misstatement.

An audit involves performing procedures to obtain audit evidence about the amounts and disclosures in the combined financial statements. The procedures selected depend on the auditors' judgment, including the assessment of the risks of material misstatement of the combined financial statements, whether due to fraud or error. In making those risk assessments, the auditor considers internal control relevant to the entity's preparation and fair presentation of the combined financial statements in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the entity's internal control. Accordingly, we express no such opinion. An audit also includes evaluating the appropriateness of accounting policies used and the reasonableness of significant accounting estimates made by management, as well as evaluating the overall presentation of the combined financial statements.

We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our audit opinion.

Opinion

In our opinion, the combined financial statements referred to above present fairly, in all material respects, the financial position of the Western Federal Power System as of September 30, 2014 and 2013, and the results of its operations and its cash flows for the years then ended in accordance with U.S. generally accepted accounting principles.

Emphasis of Matter

As discussed in note 12 to the combined financial statements, in October 2014, as a result of discussions with OMB and the U.S. Treasury, the U.S. Department of Energy signed a memorandum of understanding with the U.S. Department of the Interior transferring program management responsibility of Treasury Account Symbol 5000.27 within the Reclamation Fund to the U.S. Department of Energy on September 30, 2014. Our opinion is not modified with respect to this matter.

Other Matters

Supplementary and Other Information

Our audits were conducted for the purpose of forming an opinion on the System's basic combined financial statements as a whole. The supplementary information in schedules 1 through 4 is presented for purposes of additional analysis and is not a required part of the basic combined financial statements.

The supplementary information in schedules 1 through 4 is the responsibility of management and was derived from and relates directly to the underlying accounting and other records used to prepare the basic combined financial statements. Such information has been subjected to the auditing procedures applied in the audits of the basic combined financial statements and certain additional procedures, including comparing and reconciling such information directly to the underlying accounting and other records used to prepare the basic combined financial statements or to the basic combined financial statements themselves, and other additional procedures in accordance with auditing standards generally accepted in the United States of America. In our opinion, the supplementary information in schedules 1 through 4 is fairly stated in all material respects in relation to the basic combined financial statements as a whole.

KPMG LLP

Denver, Colorado
June 30, 2015

COMBINED BALANCE SHEETS

September 30, 2014 and 2013 (In thousands)

	2014	2013
Assets		
Completed utility plant	$7,322,963	$7,136,595
Accumulated depreciation	(3,941,868)	(3,813,588)
Net completed plant	3,381,095	3,323,007
Construction work in progress	436,346	395,545
Net utility plant	3,817,441	3,718,552
Cash	1,398,319	1,350,288
Restricted cash (notes 1(g) and 12)	997,871	—
Accounts receivable, net	162,388	168,934
Regulatory assets	144,383	134,586
Other assets	109,322	100,343
Total assets	**$6,629,724**	**$5,472,703**
Total Liabilities and Capitalization		
Liabilities:		
Long-term liabilities	$186,031	$168,102
Customer advances and other liabilities	245,497	251,318
Deferred revenue (note 1(f))	119,904	—
Accounts payable	82,426	92,343
Environmental cleanup liabilities	15,015	16,149
Total liabilities	**648,873**	**527,912**
Capitalization (notes 6(a) and 12):		
Payable to U.S. Treasury	1,563,963	5,099,301
Accumulated net revenues (deficit)	4,416,888	(154,510)
Total capitalization	**5,980,851**	**4,944,791**
Commitments and contingencies (notes 9, 10, and 11)		
Total liabilities and capitalization	**$6,629,724**	**$5,472,703**

See accompanying notes to combined financial statements.

COMBINED STATEMENTS OF REVENUES AND EXPENSES

Years ended September 30, 2014 and 2013 (In thousands)

	2014	2013
Operating revenues:		
Sales of electric power	$932,533	916,676
Transmission and other operating revenues	425,290	398,592
Total operating revenues	**1,357,823**	**1,315,268**
Operating expenses:		
Operation and maintenance	529,572	522,060
Purchased power	333,145	274,689
Purchased transmission services	73,325	71,881
Depreciation	136,840	140,758
Administration and general	62,633	59,244
Total operating expenses	**1,135,515**	**1,068,632**
Net operating revenues	**222,308**	**246,636**
Interest expenses:		
Interest on payable to U.S. Treasury (note 1(k))	188,016	45,899
Allowance for funds used during construction	(13,330)	(20,710)
Net interest on payable to U.S. Treasury	174,686	25,189
Interest on long-term liabilities	7,183	8,122
Net interest expense	**181,869**	**33,311**
Net revenues	**$40,439**	**$213,325**

See accompanying notes to combined financial statements.

COMBINED STATEMENTS OF CHANGES IN CAPITALIZATION

Years ended September 30, 2014 and 2013 (In thousands)

	Payable to U.S. Treasury	Accumulated net revenues (deficit)	Total capitalization
Total capitalization as of September 30, 2012	**$5,069,195**	**(312,515)**	**4,756,680**
Additions:			
Congressional appropriations	586,560	14,591	601,151
Interest	45,899	—	45,899
Total additions to capitalization	**632,459**	**14,591**	**647,050**
Deductions:			
Payments to U.S. Treasury	(601,503)	—	(601,503)
Transfers of property and services, net	(850)	—	(850)
Irrigation assistance (note 11(b))	—	(69,911)	(69,911)
Total deductions to capitalization	**(602,353)**	**(69,911)**	**(672,264)**
Net revenues for the year ended September 30, 2013	**—**	**213,325**	**213,325**
Total capitalization as of September 30, 2013	**5,099,301**	**(154,510)**	**4,944,791**
Additions:			
Congressional appropriations	568,051	47,629	615,680
Reclamation fund transfer (note 12)	—	4,483,330	4,483,330
Transfers of property and services, net	35,420	—	35,420
Interest	188,016	—	188,016
Total additions to capitalization	**791,487**	**4,530,959**	**5,322,446**
Deductions:			
Payments to U.S. Treasury	(841,366)	—	(841,366)
Reclamation fund transfer (note 12)	(3,485,459)	—	(3,485,459)
Total deductions to capitalization	**(4,326,825)**	**—**	**(4,326,825)**
Net revenues for the year ended September 30, 2014	**—**	**40,439**	**40,439**
Total capitalization as of September 30, 2014	**$1,563,963**	**$4,416,888**	**5,980,851**

See accompanying notes to combined financial statements.

COMBINED STATEMENTS OF CASH FLOWS

Years ended September 30, 2014 and 2013 (In thousands)

	2014	2013
Cash flows from operating activities:		
Net revenues	**$40,439**	**213,325**
Adjustments to reconcile net revenues to net cash provided by operating activities:		
Depreciation	136,840	140,758
Interest on payable to U.S. Treasury	174,686	25,189
Loss on disposition of assets	2,632	6,321
Unfunded postretirement benefits	20,923	17,685
Bill credits applied against long-term liabilities	(15,521)	(18,559)
Amortization of regulatory assets	2,676	2,266
Change in unfunded FECA liability	(1,263)	2,794
(Increase) decrease in assets:		
Accounts receivable, net	6,546	199
Regulatory assets	(16,544)	(20,409)
Other assets	(8,896)	(13,664)
Increase (decrease) in liabilities:		
Customer advances and other liabilities	(966)	26,912
Deferred revenue	119,904	—
Accounts payable	(9,783)	2,038
Environmental cleanup liabilities	(231)	(560)
Net cash provided by operating activities	**451,442**	**384,295**
Cash flows from investing activities:		
Investment in utility plant	(200,999)	(234,588)
Net cash used in investing activities	**(200,999)**	**(234,588)**
Cash flows from financing activities:		
Congressional appropriations	590,089	576,690
Payments to U.S. Treasury	(825,951)	(581,777)
Reclamation fund transfer (note 12)	997,871	—
Irrigation assistance	—	(69,911)
Proceeds from long-term liabilities	102,142	79,576
Principal payments on long-term liabilities	(68,692)	(213,433)
Net cash provided by (used in) financing activities	**795,459**	**(208,855)**
Net increase (decrease) in cash	**1,045,902**	**(59,148)**
Cash and restricted cash, beginning of year	**1,350,288**	**1,409,436**
Cash and restricted cash, end of year	**$2,396,190**	**1,350,288**
Cash paid for interest	$177,422	27,957
Supplemental cash flow information:		
Capitalized interest	$13,330	20,710
Transfer of construction work in progress to completed plant	168,107	244,286
Constructive payment to U.S. Treasury	15,415	19,726
Plant acquired by long-term financing	—	4,239
Changes in the allocation and assignment of generating agency balances to hydroelectric power generating function affecting net utility plant	(24,110)	9,286

See accompanying notes to combined financial statements.

(1) Basis of Presentation and Summary of Significant Accounting Policies

(a) Principles of Combination

The Western Federal Power System (the System) combined financial statements include the combined financial position, results of operations and cash flows of the Western Area Power Administration (Western), an agency of the U.S. Department of Energy (DOE), and the hydroelectric power generating functions of the U.S. Department of the Interior (DOI), Bureau of Reclamation (Reclamation); the U.S. Department of Defense, Army Corps of Engineers (Corps); and the U.S. Department of State (State), International Boundary and Water Commission (IBWC) (collectively referred to as the generating agencies). For the generating agencies, only the individual power systems for which Western markets and transmits hydroelectric power are included in the combined financial statements. Western, a Federal power marketing administration, markets and transmits hydroelectric power generated from these power systems, which are operated and maintained by the generating agencies, throughout 15 western states.

The combined financial statements contain three types of business activities: the hydroelectric power systems of Western and the generating agencies; the Transmission Infrastructure Program of Western (TIP); and other activities of Western. Hydroelectric power systems activity represents power activity of Western and the generating agencies that are generally reimbursable for purposes of repayment to the U.S. Treasury. These amounts include project use energy.

TIP activity represents Western activity related to Section 402 of the American Recovery and Reinvestment Act of 2009 (Recovery Act), Public Law No. 111-5, which was signed into law on February 17, 2009. Section 402 of the Recovery Act added Section 301 to the Hoover Power Plant Act of 1984 (Public Law No. 98-381) giving Western's Administrator the discretion to borrow up to $3.25 billion from the U.S. Treasury for the purposes of (1) constructing, financing, facilitating, planning, operating, maintaining, or studying construction of new or upgraded electric power transmission lines and related facilities that have at least one terminus within the area served by Western and (2) delivering or facilitating the delivery of power generated by renewable energy resources constructed or reasonably expected to be constructed after the Recovery Act was enacted.

Other activities represent those Western activities that are not reimbursable through the rate-setting process. This primarily consists of funds received from the Federal Communications Commission (FCC) to change Western's bandwidth (referred to as the Spectrum Relocation fund). The Spectrum Relocation Fund paid for the cost of Western to relocate its bandwidth when the FCC sold the former bandwidth. The remaining activity primarily consists of agreements Western has with Federal and non-Federal customers to provide services on a fee basis. The majority of the operating revenues and expenses are a result of services provided through specific agreements with customers, and are excluded from the rate-making process.

The combined financial statements include project use energy. Project use energy is the amount of hydroelectric energy required to deliver project water to project water customers and other project-specific authorizations such as irrigation and fish and wildlife needs. Project use energy capital costs may be reimbursed through the power rates, through the generating agencies' water rates, depending on the agreement with the generating agency, or may be deemed nonreimbursable (note 6(a)). Project use capital costs represent an allocation of total power capital assets necessary to generate and transmit hydroelectric power sufficient for project use needs. Although some project use capital costs may not be recovered through the power rates, the activity is included in the combined financial statements because it is directly related to hydroelectric power generation and transmission and is necessary to reflect the full financial activity of the System.

The combined financial statements are prepared following accounting principles generally accepted in the United States of America (U.S. GAAP). The combined financial statements also reflect Federal Energy Regulatory Commission (FERC) regulations, FERC's prescribed uniform system of accounts for electric utilities and DOE's accounting practices.

For purposes of financial reporting, the hydroelectric power facilities and related operations of the System are considered one entity. All material intra-entity balances and transactions have been eliminated from the combined financial statements.

(b) Allocation of Costs to Hydroelectric Power

Certain amounts included in the combined financial statements represent reimbursable power activities of the generating agencies for repayment to the U.S. Treasury. The costs of multipurpose generating agency projects are assigned to specific hydroelectric power functions through a cost allocation process. Reclamation hydroelectric power amounts are allocated to the combined financial statements based on power repayment responsibility (note 6(b)). Reclamation has power-only facilities that are fully reimbursable, and has certain multi-purpose water resource projects where the costs are allocated among project activities, which primarily include power, irrigation, recreation, municipal and industrial water, navigation and flood control. Completed utility plant costs are allocated to the hydroelectric power portion of the Statement of Project Construction Cost and Repayment (SPCCR) based on studies prepared by Reclamation economists. The allocation method developed from the SPCCRs is applied to all multi-purpose utility plant and construction work-in-progress balances. Current assets and liabilities, excluding cash (note 1(g)), are allocated based upon the amounts directly recorded to power accounts. Revenue and expense accounts are also allocated based on the amounts directly recorded to power activities or amounts attributed to power repayment by Reclamation.

Corps and IBWC hydroelectric power amounts are allocated based on legislatively determined rates of power repayment responsibility. The Corps and IBWC have processes in their financial systems to track and allocate costs to be recovered from the System's customers.

To the extent possible, the generating agencies identify costs as direct costs. Direct costs are those that can be specifically identified to a power system, program or activity. In some cases, costs benefit two or more power systems, programs or activities; in these situations, it is not economically feasible to identify these costs as direct costs. Such costs include administrative support costs, space rental, utilities and office equipment. These costs are accumulated in indirect cost pools and allocated to the benefiting activities through a labor surcharge rate, based on direct labor charges.

(c) Confirmation and Approval of Rates

The System is not a public utility within the jurisdiction of FERC under the Federal Power Act. The Secretary of Energy (Secretary) has delegated authority to Western's Administrator to develop hydroelectric power and transmission rates for the individual power systems included in the combined financial statements. The Deputy Secretary of Energy has the authority to confirm, approve and place such rates in effect on an interim basis. FERC has the exclusive authority to confirm, approve and place into effect on a final basis, and to remand or to disapprove rates developed by Western's Administrator. FERC's review is limited to (1) whether the rates are the lowest possible consistent with sound business principles; (2) whether the revenue levels generated are sufficient to recover the costs of producing and transmitting electric energy including repayment within the period permitted by law; and (3) the assumptions and projections used in developing the rates. FERC shall reject decisions of Western's Administrator only if it finds them to be arbitrary, capricious or in violation of the law. Refunds with interest, as determined by FERC, are authorized if final rates approved are lower than rates approved on an interim basis. However, if at any time FERC determines that the administrative cost of a refund would exceed the amount to be refunded, no refunds will be required. No such refunds have been required or made in 2014 and 2013. As of September 30, 2014, none of the System's power systems were awaiting final rate approval.

Accounting policies also reflect specific legislation and executive directives issued by departments of the Federal government. Certain balances within the combined financial statements are accounted for under the provisions of the Financial Accounting Standards Board (FASB) Accounting Standards Codification (ASC) Topic 980, *Regulated Operations*. The provisions of the ASC Topic 980 require, among other things, that regulated enterprises reflect the regulator's rate actions in its financial statements, when appropriate. The rate actions of Western's Administrator, subject to the limited authority of FERC, can provide reasonable assurance of the existence of an asset; reduce, eliminate or amortize the value of an asset; or impose a liability on a regulated enterprise.

(d) Payable to U.S. Treasury

Under the requirements of the power system's authorizing legislation and related Federal statues, the System is required to repay the U.S. Treasury all costs, including capital investment, allocated to hydroelectric power system activity. Obligations to the U.S. Treasury include activity within the Reclamation Fund and the U.S. Treasury's General Fund. Western's payable to the U.S. Treasury includes congressional appropriations, related interest, transfers of property and services, and payments to the U.S. Treasury (note 6). As discussed in note 12, effective September 30, 2014, Western was transferred program management responsibility of Treasury Account Symbol 5000.27 within the Reclamation Fund. Accordingly, the associated payable to U.S. Treasury and the corresponding receivable have been eliminated within Western for combination purposes.

(e) Operating Revenues and Accumulated Net Revenues (Deficit)

Operating revenues are recognized when goods or services are provided to the public or another government agency. Cash received from sales whose funding is derived from the U.S. Treasury's General Fund is deposited directly with the U.S. Treasury and is reflected as repayments to the U.S. Treasury, which is included in the payable to U.S. Treasury in the combined balance sheets. Cash received from sales whose funding is derived from the Reclamation Fund are reflected as restricted cash (note 1(g)) in the combined balance sheets, and represent both a repayment to the U.S. Treasury and reduction to the corresponding Reclamation Fund receivable. For power systems using revolving funds and customer advances, cash received is deposited in the U.S. Treasury and remains available to the power system; cash collected into revolving funds in excess of operating requirements is used for repayment of the payable to U.S. Treasury (note 6(a)).

Approved hydroelectric power and transmission rates are established under requirements of the power systems' authorizing legislation and related Federal statutes and are intended to provide sufficient revenue to recover all costs allocated to power and, in some power systems, a portion of irrigation-related costs (note 11(b)). Costs allocated to power include repayment to the U.S. Treasury in power facilities and associated interest. Rates are structured to provide for repayment of the payable in power facilities, generally over 50 years, while operating expenses and interest on the payable are recovered annually. Replacements of utility plant are generally to be repaid over their expected service lives.

Western and the generating agencies are nonprofit Federal agencies; therefore, accumulated net revenues of the hydroelectric power systems, to the extent that they are available, are committed to repayment. However, as of September 30, 2014 and 2013, the hydroelectric power systems, excluding the Reclamation Fund, have an accumulated net deficit of $156.2 million and $244.3 million, respectively.

Western provides purchasing, selling, scheduling, billing, and other ancillary services on behalf of other Federal and non-Federal entities. The agent transactions are evaluated under the provisions of FASB ASC Subtopic 605-45, *Revenue Recognition – Principal Agent Considerations*, to determine whether the transactions should be reported at the gross or net value. Generally, the System's policy is to record agent activity at gross because Western typically shares in the risks and rewards of the transaction. In the event Western does not meet the indicators of gross reporting, the System records the activity at net value within the combined statements of revenue and expenses.

Western may provide multiple services to any one customer. Significant services may include the sale of electric power, ancillary services and the purchase and resale of electric power and transmission services. The System accounts for these arrangements in accordance with the provisions of FASB ASC Subtopic 605-25, Revenue Recognition – Multiple-Element Arrangements. Services qualify as separate units of accounting with distinguishable rates, terms, and delivery schedules. Services are provided to meet customer load requirements and revenues are recognized when services are provided.

Transmission and other operating revenues include items such as transmission services, power wheeling, and recreational fees. Other operating revenues consist of fee-for-service arrangements, typically on a reimbursable basis, for services performed by the System that are not a part of its core mission of marketing and transmitting hydroelectric power generated by the combined power systems.

(f) Deferred Revenue

During 2014, certain customers prepaid $124.0 million to satisfy the System's obligation to the U.S. Treasury for appropriations received for construction of the Hoover Dam visitor center and air slots. The prepayments were deposited into the U.S. Treasury and represent a reduction to the payable to U.S. Treasury on the combined balance sheets. Although the prepayments are considered repayments for rate setting purposes, the prepayment has been deferred for revenue recognition purposes until power is delivered. For the year ended September, 30, 2014, the System recognized $4.1 million of revenue relating to the Hoover Dam prepayment. As of September 30, 2014, the remaining deferred revenue balance of $119.9 million is expected to be fully realized over a period of 23 to 40 years, depending on the underlying repayment contract to which the prepayment relates, and includes the following items (in thousands):

	2014 prepayment	2014 earned revenue	2014 deferred revenue
1995 visitor facility upgrade	$111, 941	3,610	108,331
1988 air slots	8,996	375	8,621
2005 visitor facility upgrade	2,346	57	2,289
1993 air slots	687	24	663
Total	**$123,970**	**4,066**	**119,904**

The 1995 and 2005 visitor facility upgrades are expected to be realized over a period of 30 and 40 years, respectively; the 1988 and 1993 air slots are expected to be realized over a period of 23 and 28 years, respectively.

(g) Cash and Restricted Cash

Cash held by the System and the generating agencies represents the undisbursed balance of funds authorized by Congress, customer advances, revolving fund balances at the U.S. Treasury, and estimates of the amount of funds required to satisfy current hydroelectric power obligations.

Restricted cash represents the Reclamation Fund balance within Treasury Account Symbol 5000.27. These restricted funds represent cash received from sales of electric power whose funding is derived from the Reclamation Fund and deposited directly with the U.S. Treasury and are unavailable for power system operating needs without congressional action.

(h) Accounts Receivable, Net

Accounts receivable, net represents amounts billed to customers but not collected, net of the related allowance of $224 and $137 thousand as of September 30, 2014 and 2013, respectively. The estimate of the allowance is based on past experience in the collection of receivables and an analysis of the outstanding balances. Interest is charged on the principal portion of delinquent receivables based on rates published by the U.S. Treasury for the period in which the debt became delinquent. Delinquent receivables are charged off against the allowance once they are deemed uncollectible. Generally, all delinquent receivables are charged off once the delinquency exceeds two years or the debtor has filed for bankruptcy.

Billing methods used by the System include net billing and bill crediting. Net billing is a two-way agreement between Western and a customer, whereby both parties buy and sell power to each other. Monthly sales and purchases, including any customer advances received, are netted between the two parties and the customer is provided either an invoice or a credit. Bill crediting involves a three-way net billing arrangement among Western, a customer and a third party whereby all three parties are involved in purchase and sales transactions. Under both billing methods, purchase and sales transactions are reported "gross" in the combined financial statements.

(i) Construction Financing Receivable

Pursuant to the Recovery Act, Western may enter into public-private agreements to finance capital investments in transmission facilities that will assist in delivering renewable energy. Interest is accrued based on the terms of the financing agreement. As of September 30, 2014 and 2013, there was no construction financing receivables outstanding.

(j) Utility Plant, Moveable Equipment and Internal Use Software

Utility plant includes items such as dams, spillways, generators, turbines, substations and related components, and transmission lines and related components. Under FERC guidelines, utility plant is stated at original cost, net of contributions from external entities. Costs include direct labor and materials; payments to contractors; indirect charges for engineering, supervision, and overhead; and interest during construction. The costs of additions, major replacements and betterments are capitalized; whereas, repairs and maintenance are charged to operation and maintenance expense as incurred.

Plant assets of the combined power systems are currently depreciated using the straight-line method over the estimated service lives ranging from 8 to 50 years for transmission assets and 10 to 100 years for generation assets. Power rights are amortized over 40 years. The service lives of utility plant may be different between financial reporting and repayment measures. With the exception of Reclamation, the cost of retired utility plant, net of accumulated depreciation, is charged to operation and maintenance expense as a gain (loss), net of cash proceeds, if any; Reclamation's assets are divided into two categories: (1) assets in existence prior to October 1, 2013 and (2) assets acquired subsequent to September 30, 2013. For assets in existence prior to October 1, 2013, Reclamation utilizes the composite method of depreciation and, accordingly, the cost of retired utility plant is charged against accumulated depreciation. Beginning October 1, 2013, Reclamation implemented a new accounting system allowing for individual assets to be separately tracked rather than at the group level. Accordingly, assets acquired subsequent to September 30, 2013 are recorded as individual assets and the cost of retired utility plant, net of accumulated depreciation, is charged to operation and maintenance expense as a gain (loss), net of cash proceeds, if any.

Moveable equipment includes computers, copiers, cranes, energy testing equipment, helicopters, trucks and wood chippers. Moveable equipment is currently depreciated using the straight-line method over the estimated service lives ranging from 3 to 20 years. Moveable equipment is classified as other assets on the combined balance sheets (note 4).

Internal use software includes software purchased from commercial vendors "off the shelf" and internally developed software. The System's internal use software is depreciated over five years, using the straight-line method. Internal use software is classified as other assets on the combined balance sheets (note 4).

Most completed utility plant, as required by law, is recovered through the rates regardless of whether an asset is abandoned, loses value, is disposed of significantly before the end of its estimated useful life or is destroyed. Consequently, the cash flow is not impaired regardless of the condition of the asset.

The System's policy is to move capitalized costs into completed utility plant at the time a project or feature of a project is deemed to be substantially complete. A project is substantially complete when it is providing benefits and services for the intended purpose, and is generating project purpose revenue, where applicable.

(k) Interest on the Payable to U.S. Treasury

Interest, a component of total capitalization, is accrued annually on the payable to U.S. Treasury based on Federal statutes and power system legislation. Such interest is reflected as an expense in the combined financial statements. The System calculates interest annually based on the unpaid balances owed to the U.S. Treasury using rates set by law, administrative orders following law or administrative policies. Interest rates on unpaid balances ranged from 2.50% to 11.38% for the years ended September 30, 2014 and 2013.

As provided by Federal law, interest is not assessed on unpaid balances in irrigation facilities anticipated to be repaid through power sales (note 11(b)).

The Reclamation Projects Authorization and Adjustment Act of 1992 was enacted to protect the Grand Canyon from further environmental damage resulting from the operation of the Glen Canyon Hydroelectric Power Plant, effectively reducing the hydroelectric production of the dam. During 2013, after an extensive study, Reclamation, in their 'Interim Reallocation of the Costs of Glen Canyon' released in April 2013, determined that a portion of the multipurpose joint capital costs should be reallocated from the power function to protection of the Grand Canyon. The study indicated that $25.8 million of capital costs should be reallocated retroactive to fiscal year 1993 and operation and maintenance costs totaling $10.1 million should be reallocated retroactive to fiscal year 1999. Application of the retroactive cost adjustments to the power repayment study, accounted for as a change in estimate, for the year ended September 30, 2013 resulted in reduction of interest payable to the U.S. Treasury of $137.0 million.

(l) Allowance for Funds Used During Construction

Allowance for funds used during construction (AFUDC or interest during construction) represents interest on funds borrowed from the U.S. Treasury during the construction of all generation and transmission facilities including assets allocated to project use energy. The System calculates AFUDC based on the average annual outstanding balance of construction work in progress and is calculated through the date in which assets are placed in service. AFUDC is capitalized and recovered over the repayment period of the related plant asset. Applicable interest rates ranged from 2.88% to 8.27% and 2.75% to 8.27% for the years ended September 30, 2014 and 2013, respectively, depending on the year in which construction on the transmission and generation facilities was initiated and requirements of the authorizing legislation.

(m) Transfers of Property and Services, Net

Transfers of property and services, net is a component of total capitalization that represents the receipt of unfunded transfers of assets or costs offset by the unfunded transfers of revenues. Transfers are recognized upon physical delivery of the asset or performance of the service. Transfers occur between projects, project types and other Federal entities. Transfers between Western and the generating agencies eliminate upon combination.

(n) Pension and Other Postretirement Benefits

Western and generating agency employees participate in one of the following contributory defined-benefit plans: the Civil Service Retirement System (CSRS) or Federal Employees Retirement System (FERS). Agency contributions are based on eligible employee compensation and total 7.0% for CSRS and up to 11.9% for FERS. These contributions are submitted to benefit program trust funds administered by the Office of Personnel Management (OPM). The System's contributions for the two plans amounted to $30.2 million and $29.0 million for the years ended September 30, 2014 and 2013, respectively. The contribution levels, as legislatively mandated, do not reflect the full-cost requirements to fund the CSRS or FERS pension plans. The additional cost of providing CSRS and FERS benefits is approximately 32.8% and 15.1% of base salary, respectively, and is funded by OPM.

In addition to the amounts contributed to the CSRS and FERS as stated above, the System recorded an expense for the pension and other postretirement benefits in the combined financial statements of $20.9 million and $17.7 million for the years ended September 30, 2014 and 2013, respectively. This amount reflects the contribution made on behalf of Western and the generating agencies by OPM to the benefit program trust funds. This expense will be recovered from power customers through the future sale of power.

Other postretirement benefits administered and partially funded by OPM are the Federal Employees Health and Benefits Program (FEHB) and the Federal Employee Group Life Insurance Program (FEGLI). FEHB is calculated at $5,169 and $5,190 per employee in fiscal years 2014 and 2013, respectively, and FEGLI is based on 0.02% of base salary for each employee enrolled in these programs.

As a Federal agency, all postretirement activity is managed by OPM; therefore, neither the assets of the plans nor the actuarial data with respect to the accumulated plan benefits relative to Western and generating agency employees are included in this report.

(o) Use of Estimates

System management utilizes estimates and assumptions relating to the reporting of assets and liabilities and the disclosure of contingent assets and liabilities to prepare these combined financial statements in conformity with U.S. GAAP. Significant items subject to such estimates and assumptions include the useful lives of completed utility plant; allowances for doubtful accounts; employee benefit obligations; environmental cleanup liabilities; and other contingencies. Estimates have also been used in allocating the reimbursable power activity of generating agencies for the purpose of repayment to the U.S. Treasury, and for allocating capital assets to project use energy. Actual results could differ significantly from these estimates.

(p) Derivative and Hedging Activities

The System analyzes derivative financial instruments under FASB ASC Topic 815, *Derivatives and Hedging*. This standard requires that all derivative instruments, as defined by ASC Topic 815, be recorded on the combined balance sheets at fair value, unless exempted. Changes in a derivative instrument's fair value must be recognized currently in the combined statements of revenues and expenses, unless the derivative has been designated in a qualifying hedging relationship. The application of hedge accounting allows a derivative instrument's gains and losses to offset related results of the hedged item in the combined statements of revenues and expenses to the extent effective. ASC Topic 815 requires that the hedging relationship be highly effective and that an organization formally designate a hedging relationship at the inception of the contract to apply hedge accounting.

Western enters into contracts for the purchase and sale of electricity for use in its business operations. ASC Topic 815 requires the System to evaluate these contracts to determine whether the contracts are derivatives. Certain contracts that literally meet the definition of a derivative may be exempted from ASC Topic 815 as normal purchases or normal sales. Normal purchases and sales are contracts that provide for the purchase or sale of something other than a financial instrument or derivative instrument that will be delivered in quantities expected to be used or sold over a reasonable period in the normal course of business. Contracts that meet the requirements of normal purchases or sales are documented and exempted from the accounting and reporting requirements of ASC Topic 815.

The System's policy is to fulfill all derivative and hedging contracts by either providing power to a third party or by taking delivery of power from a third party as provided for in each contract. The System's policy does not authorize the use of derivative or hedging instruments for speculative purposes such as hedging electricity pricing fluctuations beyond Western's estimated capacity to deliver or receive power. Accordingly, the System evaluates all of its contracts to determine if they are derivatives and, if applicable, to ensure that they qualify and meet the normal purchases and normal sales designation requirements under ASC Topic 815. Normal purchases and normal sales contracts are accounted for as executory contracts as required under U.S. GAAP. As of September 30, 2014 and 2013, the System has no contracts accounted for as derivatives.

(q) Concentrations of Credit Risk

Financial instruments, which potentially subject the System to credit risk, include accounts receivable for customer purchases of power, transmission or other products and services. These receivables are primarily held with a group of diverse customers that are generally large, stable and established organizations, which do not represent a significant credit risk. Although the System is affected by the business environment of the utility industry, System management does not believe a significant risk of loss from a concentration of credit exists.

For TIP financed projects, risk exists at the individual project level and includes, but is not limited to: construction delays, cost overruns, contractor disputes, land acquisition and land right of way negotiations, weather-related delays and limitations, and regulatory review and approvals. Risk is mitigated through the application of due diligence efforts focused on the project developer. At the project level, this includes securitization of assets (first lien), parental guarantees, letters of credit and continuous monitoring of construction, financial and other material risks.

(r) Regulatory Assets (note 3)

Regulatory assets are assets that result from rate actions of Western's Administrator and other regulatory agencies. These assets arise from specific costs that would have been included in the determination of net revenue or deficit in one period, but are deferred until a different period for purposes of developing rates to charge for services, per the requirements of ASC Topic 980. The System defers costs as regulatory assets so that the costs will be recovered through the rates during the periods when the costs are scheduled to be paid. This ensures the matching of revenues and expenses. The System does not earn a rate of return on its regulatory assets. The assets listed below are regulatory in nature:

Workers' Compensation Actuarial Cost

The U.S. Department of Labor (DOL) determines an actuarial liability associated with cases incurred for which additional future claims may be made on an annual basis. DOL determines the actuarial liability associated with future claims using historical benefit payment patterns discounted to present value (37 years) using economic assumptions for 10-year U.S. Treasury notes and bonds.

The recovery of future claims is deferred for rate-making purposes until such time as the claims are submitted to and paid by DOL. Therefore, the recognition of the actuarial expense associated with hydroelectric power operations has been deferred as a regulatory asset in the combined balance sheets to reflect the effects of the rate-making process. The actuarial cost associated with TIP and other activities is expensed as incurred.

Abandoned Project Costs, Net

Occasionally, congressionally authorized projects originally planned for service are discontinued due to political and/or economic reasons. The System classifies these discontinued projects based on Congressional action as abandoned projects and amortizes them in the same manner as that used for rate-making purposes. The amortization period is a maximum of 50 years. These abandoned projects are considered regulatory assets because the costs are amortized into the power rates over a period of time, rather than being expensed in the year of the Congressional action. The discount rate on the System's abandoned projects is 3%.

Recovery Implementation Program (RIP)

Section 8 of the Colorado River Storage Project (CRSP) Act of 1956, as amended, mandates that DOI establish and implement programs to conserve fish and wildlife. Under this Act and other legislation, Reclamation has established programs to preserve the habitat and otherwise aid endangered fish and wildlife. The RIP is an example of such a program and is managed by the U.S. Fish and Wildlife Service. On October 30, 2000, Congress passed Public Law 106-392 that authorized additional funding to Reclamation to continue the RIP. The legislation specifies that a total of $17.0 million is to be collected by the System from its power customers and provided to Reclamation to finance capital costs. Repayment of amounts borrowed from the State of Colorado for the RIP and accrued interest were deferred until October 1, 2012. All interest accrued during the deferral period of $4.0 million was accreted into the outstanding principal balance. Commencing October 1, 2012, all costs are amortized to expense over the repayment period of 30 years. Total expense amortized was $0.3 million for the years ended September 30, 2014 and 2013.

Accrued Annual Leave

Accrued annual leave represents benefits that will be paid out to employees upon retirement or separation from employment with the government. The amount not funded by revolving funds has been deferred as a regulatory asset to reflect the effects of the rate-making process. Deferred annual leave costs are expensed as used.

Transmission Termination Settlement

Western renegotiated certain CRSP long-term contractual obligations with third-party power providers in 2007. Under the terms of the settlement agreements, annual payments of $0.6 million will be made through 2017 to PacifiCorp for a total of $6.0 million. The unpaid portion of the settlements has been deferred as a regulatory asset to reflect the effects of the rate-making process.

Extraordinary Maintenance

Extraordinary maintenance represents costs that occur infrequently, involve relatively large amounts of funds, and ensure the future economic usefulness of the asset. Criteria used to determine if a cost is extraordinary and should be treated as a regulatory asset include the total cost of the program, the rate impact the cost would have if recovered as a normal maintenance expense in one year, the current water conditions for the project, and whether significant rate increases had taken place over the previous 10 years.

Environmental Cleanup Liabilities (note 10)

Environmental liabilities represent the amount recorded for the estimated liability for projected future cleanup costs associated with removing, containing, and/or disposing of hazardous waste, including asbestos. A liability, as well as a regulatory asset, is recorded for the estimated environmental cleanup costs. The costs are recorded when the future remediation costs are known and estimable. The cost is deferred until incurred and recovered through the rate-making process.

(s) Interchange Energy and Energy Exchange (note 4)

Western's power contracts may include a provision for energy transfers and exchanges between Western and a supplier that result in claims or obligations to be settled at a future date, based on contractual provisions. Energy claims or obligations represent the valuation of excess energy delivered or received under the energy interchange and exchange contract provisions. The energy balance is recorded either as other assets when Western is the net supplier, or as other liabilities when Western is the net user. Transactions are recorded at the market value on the date of the transaction, under the provisions of ASC Topic 845, *Nonmonetary Transactions*, and are netted within purchase power expense as incurred under FERC regulations and rulings.

(t) Customer Advances

Customer advances represent the balance of advance payments received from power customers under co-sponsoring agreements with entities for construction, operation and maintenance or other furnished items. Subsidiary accounts are maintained by the customer to reflect the status of each advance. Also included are revenue financing contracts that provide advanced customer funds for construction, maintenance or purchase power expenses. For these contracts, the customer is provided revenue credits on future power bills up to the amount of the advanced funds and, if applicable, any interest or fees. Revenue is recognized upon application of bill credits.

(u) Taxes

As agencies of the U.S. Government, the System is exempt from all income taxes imposed by any governing body, whether it is a Federal, state or commonwealth of the United States or a local government.

(v) Fair Value of Financial Instruments

FASB ASC Topic 825, Financial Instruments, requires disclosure of the fair value of financial instruments. Fair value estimation methods for individual classes of financial instruments are described below.

Short-Term Financial Instruments

The carrying (recorded) value of short-term financial instruments, including cash, restricted cash, accounts receivable, other assets (excluding moveable equipment and internal use software) accounts payable, and certain customer advances and other liabilities, approximates the fair value of these instruments because of the short maturity of these instruments. The fair value of certain unfunded, actuarially based liabilities, and environmental cleanup liabilities cannot be determined as the future payout dates have yet to be determined.

Long-Term Liabilities

Fair value is estimated by computing the present value of future payments discounted at prevailing U.S. Treasury interest rates at year end. The fair value of long-term liabilities was $203.0 million and $186.3 million as of September 30, 2014 and 2013, respectively.

(w) Related Parties

As components of DOE, DOI, DOD, and State, these departments are considered related parties to the System. Western has certain agreements with DOE, DOI, and DOD to provide electric power, transmission services, and other services. As of September 30, 2014 and 2013, amounts outstanding in accounts receivable relating to related parties totaled $28.4 million and $28.9 million, respectively; for the years ended September 30, 2014 and 2013, total operating revenues earned from related party sources totaled $250.3 million and $247.2 million, respectively.

(x) Recent Accounting Pronouncements

In May 2014, the FASB issued ASU No. 2014-09, *Revenue from Contracts with Customers*, which requires an entity to recognize the amount of revenue which it expects to be entitled for the transfer of promised goods or services to customers. ASU No. 2014-09 will replace most existing revenue recognition guidance in U.S. GAAP when it becomes effective. ASU No. 2014-09 is effective for the System for periods beginning after December 15, 2017, and early adoption is not permitted. ASU No. 2014-09 permits the use of either the retrospective or cumulative effect transition method. The System has not yet selected a transition method and is currently evaluating the effect that ASU No. 2014-09 will have on the System's combined financial statements and related disclosures.

(2) Hydroelectric Power Systems and Generating Agencies

Western markets and transmits hydroelectric power for 14 power systems. The expenses and net assets of the 14 power systems, which are generally expected to be recovered through rates, are included in the accompanying combined financial statements along with activity of the TIP program and other activity disclosed in note 1(a). Reclamation generates power for all power systems with the exception of Falcon-Amistad and Pacific Northwest-Pacific Southwest Intertie, which has only transmission facilities. The Pick-Sloan power system is unique in that both Reclamation and the Corps generate hydroelectric power for the power system. IBWC is Western's sole generation partner for the Falcon-Amistad power system. A listing of these power systems by generating agency includes:

Reclamation Power Systems
- Boulder Canyon
- Central Valley
- Collbran
- Colorado River Storage Project
- Dolores
- Fryingpan-Arkansas
- Parker-Davis
- Pick-Sloan Missouri River Basin
- Provo River
- Rio Grande
- Seedskadee
- Washoe

Corps Power System
- Pick-Sloan Missouri River Basin

IBWC Power System
- Falcon-Amistad

(3) Regulatory Assets

Regulatory assets (note 1(r)) as of September 30, 2014 and 2013 consist of the following (in thousands):

	2014	2013
Extraordinary maintenance	$48,339	33,340
Workers' compensation actuarial cost	45,423	$47,996
Accrued annual leave	16,605	16,445
Recovery implementation program	14,905	15,197
Environmental cleanup liabilities (note 10)	12,067	12,970
Abandoned project costs, net	5,444	6,438
Transmission termination settlement	1,600	2,200
Total regulatory assets	**$144,383**	**$134,586**

As of September 30, 2014 and 2013, abandoned project costs, net include the Celilo-Mead transmission line, which is being amortized over 23 years, through 2019.

(4) Other Assets

Other assets as of September 30, 2014 and 2013 consist of the following (in thousands):

	2014	2013
Moveable equipment, net (note 1(j))	$59,935	$52,852
Stores inventory	21,033	20,904
Assets under development	8,972	8,329
Internal use software, net (note 1(j))	8,583	7,488
Interchange energy and energy exchange (note 1(s))	4,759	3,728
Advances to others	850	345
Other	5,190	6,697
Total other assets	**$109,322**	**$100,343**

Under FERC requirements, the net revenue and expense activity in interchange energy and energy exchange is included in purchased power expense in the combined financial statements. The net activity included in purchased power expense was $1.0 million and $3.8 million for the years ended September 30, 2014 and 2013, respectively.

(5) Utility Plant

Utility plant as of September 30, 2014 and 2013 consists of the following (in thousands):

Utility plant:	2014	2013
Structures and facilities	$6,446,250	$6,297,927
Buildings	486,869	454,530
Land	220,562	215,101
Power rights	169,282	169,037
Gross completed plant	7,322,963	7,136,595
Accumulated depreciation	(3,941,868)	(3,813,588)
Net completed plant	3,381,095	3,323,007
Construction work in progress	436,346	395,545
Net utility plant	**$3,817,441**	**$3,718,552**

In accordance with FERC guidelines, the System excludes contributed plant within the combined balance sheets to eliminate the impact on power and transmission rates. As of September 30, 2014 and 2013, contributed plant, net used in the System's operations totaled $335.5 million and $320.1 million, respectively.

The balances shown above include project use utility plant amounts used to provide project benefits to water customers (note 6(a)). In addition to water benefits, the projects include other authorized benefits, such as support for fish and wildlife needs.

(6) Capitalization and Cost Allocation

(a) General

Capitalization consists of congressional appropriations and accumulated interest on unpaid balances, less net transfers of property and services from other Federal agencies and repayments to the U.S. Treasury, and accumulated net revenues (deficit). Capitalization also includes the portion of Western's Reclamation Fund (note 12) that is not eliminated upon combination. Congressional appropriations are comprised of the cumulative appropriations received. Appropriations are allocated to the payable to U.S. Treasury or net revenues (deficit), based on expected use in reimbursable and nonreimbursable activities. All power systems, except Dolores, Seedskadee, Boulder Canyon and the operations and maintenance and purchased power programs of the Colorado River Storage Project (CRSP), are primarily financed through congressional appropriations. Dolores, Seedskadee, Boulder Canyon and the operations and maintenance programs of CRSP are funded through the use of a revolving fund. Revolving funds allow the System to utilize resources for reinvestment in power operations without congressional appropriations. A portion of construction and rehabilitation, operation and maintenance and purchased power expenditures are financed through other methods, such as advances from non-Federal entities, reimbursements from other Federal agencies, use of receipts authorization and alternative billing methods, such as net billing and bill crediting or any combination of these methods.

Although most of the appropriations received by the System are expected to be repaid through the collection of the power rate, some costs are not recoverable through the power rate. When costs are deemed not recoverable through the power rate, the funding for these amounts is not included in the payable to U.S. Treasury. These costs may be recovered through the water rate charged by Reclamation or may be deemed nonreimbursable by legislation; however, such recovery is not reflected in these combined financial statements. The amount of capital project use assets not recovered through the power rates as of September 30, 2014 and 2013 was $800.9 million and $760.9 million, respectively. Generating agency project use operation and maintenance costs not recovered through revenues are excluded from the combined financial statements.

Operating expenses (excluding depreciation expense) and interest on the unpaid balances are generally repaid annually. In cases where revenues are not available for repayment, unpaid annual net deficits become payable from the future years' revenues. Interest is accrued on cumulative annual net deficits until paid. Deficits for operating expenses begin to accrue interest in the year they occur, while interest expense deficits begin to accrue interest in the following year. In cases where funds are available, unless otherwise required by legislation, repayment of balances is applied first to the increment bearing the highest interest rate. There is no requirement for repayment of a specific amount on an annual basis.

(b) Capitalization in Multi-Purpose Facilities

Capitalization in certain multipurpose facilities, primarily dams and structures integral to hydroelectric power generation required to be repaid from the power revenues, has been determined from preliminary cost allocation studies based on project evaluation standards approved by Congress. Allocations between power and nonpower activities may be changed in future years; however, the project evaluation standards cannot be changed unless approved by Congress.

Final studies will be performed by the generating agencies, as appropriate, upon completion of each individual power project and are still pending for all but the Fryingpan-Arkansas Power System (FryArk), which was completed in 1993. The Boulder Canyon and Parker-Davis power systems are not subject to cost allocation studies since the power systems' enacting legislation requires the total costs of the dams and appurtenant structures be repaid through power revenues.

With final cost allocation studies still pending for many of the individual power systems, the potential exists for significant future adjustment in the Payable to U.S. Treasury for the cost of multi-purpose facilities allocated to power and the related accrued interest on the unpaid balance. Such reallocations could affect the future individual power system rates.

(c) Reclamation Fund Appropriations

As discussed in note 1(d), the payable to U.S. Treasury relating to the Reclamation Fund is eliminated upon combination. Nonetheless, Western has a legislative responsibility to set rates sufficient to repay monies appropriated from the Reclamation Fund, as well as related interest. The following table presents the change in monies appropriated from the Reclamation Fund as of September 30, 2014:

	2014
Reclamation Fund appropriations as of September 30, 2013	$3,438,547
Congressional appropriations	503,858
Interest	132,525
Transfers of property and services, net	220,821
Payments to U.S. Treasury	(710,808)
Reclamation Fund appropriations as of September 30, 2014	**$3,584,943**

As discussed in note 12, management responsibility of Treasury Account Symbol 5000.27 within the Reclamation Fund was transferred to Western effective September 30, 2014. Accordingly, interest on the payable to U.S. Treasury, including the allowance for funds used during construction, charged to Western while Treasury Account Symbol 5000.27 was still a component of DOI has not been eliminated upon combination; however, beginning October 1, 2014, all related interest costs will be eliminated upon combination.

(7) Long-Term Liabilities

Long-term liabilities, as of September 30, 2014 and 2014, consist of the following (in thousands):

Long-term liabilities:	2014	2013
Long-term construction financing	$79,339	$95,132
State of Colorado loan (note 1(r))	14,905	15,197
Transmission Infrastructure Program	91,787	57,773
Total long-term liabilities	**$186,031**	**$168,102**

Outstanding long-term liabilities, as of September 30, 2014, are scheduled to be credited or repaid as follows (in thousands):

Year ending September 30:	Principal	Interest	Total
2015	$107,871	$6,204	$114,075
2016	17,299	5,114	22,413
2017	14,744	3,497	18,241
2018	4,391	2,484	6,875
2019	2,271	2,321	4,592
2020 and thereafter	39,455	19,131	58,586
Total outstanding long-term liabilities	**$186,031**	**$38,751**	**224,782**

(a) Long-Term Construction Financing

The majority of long-term construction financing consists of three significant contractual arrangements. The first significant arrangement provides customer financing for the Boulder Canyon power system to upgrade each of the generating units at Hoover Dam. The obligation to these customers began in 1987 and is scheduled to be satisfied through issuing credits on power bills through fiscal year 2017. Interest rates ranged between 5.3% and 8.1% and between 5.3% and 7.9% during fiscal years 2014 and 2013, respectively. As of September 30, 2014 and 2013, the outstanding obligation was $34.7 million and $46.0 million, respectively.

The second significant arrangement consists of the principal payable to the State of Wyoming for providing partial financing for improvements at the Buffalo Bill Dam (Pick-Sloan Missouri Basin power system) and associated hydroelectric power plants. This liability is being repaid over a period of 35 years, which began in 1996, at an approximate interest rate of 11.1%. The outstanding obligation amounted to $18.4 million and $18.8 million as of September 30, 2014 and 2013, respectively.

The third significant arrangement is principal due to Griffith Energy LLC for providing financing for the construction of the Griffith-McConnico and Griffith-Peacock transmission lines along with certain assets at Peacock Substation and McConnico Switching Station within the Intertie and Parker-Davis power systems. Repayment is through power bill credits beginning in 2001 and ending in 2018. The interest rate is 8.5%. As of September 30, 2014 and 2013, the outstanding obligation totaled $9.7 million and $11.8 million, respectively.

Other components of long-term financing include Mohave Electric Cooperative, Inc., which provided financing to construct the network upgrades required for the Zorb Project within the Parker-Davis power system. Repayment through crediting of transmission service bills will begin in fiscal year 2015. Based on current estimates, repayment is expected to be completed within a 20-year period, with an estimated annual bill credit of $454 thousand. As of September 30, 2014 and 2013, the outstanding obligation totaled $7.6 million. There is also an outstanding obligation with the Arizona Public Service Company for the construction of facilities for the Flagstaff 345-KV interconnection project in the Desert Southwest Colorado River Storage Project. As of September 30, 2014 and 2013, the outstanding obligation totaled $9.0 million and $8.9 million, respectively. Repayment through net billing arrangements will begin in fiscal year 2015. Repayment is expected to be completed within a 20-year period, with an estimated annual bill credit of $756 thousand.

(b) State of Colorado Loan

Western received a loan from the State of Colorado for $5.5 million in December 2002 at an interest rate of 4.5% per year. Another $5.9 million was received in December 2004 with an interest rate of 3.25%. The purpose of these loans was to fund Reclamation's endangered fish recovery implementation programs (note 1(r)). Interest began accruing at the time loans were granted and was accreted into the outstanding principal balance until repayment began in 2012. The loan will be repaid through power revenues through 2041.

(c) Transmission Infrastructure Program

Western borrows funds from the U.S. Treasury for the Trans West Express (TWE) project. The TWE project is a proposed interstate, high-voltage, direct current (HVDC) 600-kV development effort which would traverse 725 miles from south central Wyoming to the El Dorado Valley south of Las Vegas, Nevada, a transmission gateway to California. The Office of Management and Budget (OMB) has authorized use of $25 million in borrowing authority to finance TIP's 50% portion of the $50 million for the development phase of the project. Costs incurred relative to TWE are expensed as incurred, as the project activities are considered investigatory for the years ended September 30, 2014 and 2013. Interest rates on the loan ranged between 0.05% and 0.14% and between 0.10% and 0.12% during fiscal years 2014 and 2013, respectively. As of September 30, 2014 and 2013, the outstanding amount borrowed was $20.8 million and $10.7 million, respectively.

Western borrows funds from the U.S. Treasury for the Electrical District No. 5 to Palo Verde Hub (ED5-PVH) project. The ED5-PVH project is a 109-mile transmission project which encompasses (1) the acquisition of 64 miles of capacity rights in the new Southeast Valley Project from the Duke/Test Track Substation to the Palo Verde Hub and (2) new construction of 45 miles of a Western transmission line and upgraded facilities from the ED5 Substation to the Test Track Substation. The OMB has authorized use of up to $91 million in borrowing authority to finance the construction of the ED5-PVH project. Interest rates on the loan ranged between 0.09% to 0.13% and between 0.10% to 0.14% during fiscal years 2014 and 2013, respectively. As of September 30,

(8) Customer Advances and Other Liabilities (in thousands)

	2014	2013
Customer advances (note 1(t))	$130,039	$127,312
Workers' compensation actuarial liability	45,574	48,154
Accrued annual leave	16,605	16,445
Due to other federal agencies	14,752	17,759
Accrued payroll benefits	14,278	17,233
Legal claims and settlements (note 11(a))	9,400	9,400
Workers' compensation accrual	7,702	8,419
Transmission termination settlement	1,600	2,200
Other	5,547	4,396
Total customer advances and other liabilities	**$245,497**	**$251,318**

(9) Lease Commitments

The System has three noncancelable operating leases. The first is for Western's Electric Power Training Center that expires in 2015. The lease represents an annual expense of approximately $283 thousand through 2015. Second, a noncancelable operating lease for two rooms in the Blake Street Building in Salida, Colorado. This lease is for a term of three years, with a three-year renewal option, at an annual cost of approximately $11 thousand. Third, Western has a contract with Southern California Edison Company for the lease of two 230-kV transmission lines from the Hoover Power plant to Mead Substation. The contract provides Western the right to extend the lease indefinitely, but Western may terminate this contract upon three years written notice to the contractor. The lease represents an annual expense of approximately $209 thousand.

The System has several cancelable operating leases, primarily for general purpose motor vehicles, office, and warehouse space that expire during the next 15 years. The right to relinquish space on cancelable leases is available with 120-day notice to terminate. The General Services Administration is generally the leaseholder for all cancelable equipment and building leases.

These leases generally contain renewal options for periods ranging from three to five years and require the lessee to pay all costs, such as maintenance and insurance.

Rental expense for operating leases was approximately $7.9 million for the years ended September 30, 2014 and 2013.

(10) Environmental Cleanup Liabilities

The Desert Southwest Region of Western has been engaged in remediating the Basic Substation located in Henderson, Nevada, since 1991. This site, which was built in 1942 to provide power to a local magnesium plant, was decommissioned in 2002. Rather than address all contamination at the site at once, the remediation has been pursued in a staged process, in parallel with demolition work to reduce the impact on annual budgets. The remediation was financed with nonreimbursable funding in 2010; therefore, it has no impact on the power rates. The estimated liability to remediate the Basic Substation was $2.9 million and $3.2 million as of September 30, 2014 and 2013, respectively.

Western's environmental liabilities also include the estimated cleanup costs for asbestos. Asbestos-related cleanup costs are the costs of removing, containing, and/or disposing of (1) asbestos-containing materials from property, or (2) material and/or property that consists of asbestos-containing material at permanent or temporary closure or shutdown of associated property, plant, and equipment. Western has estimated cleanup costs based on an inventory of assets and estimated cleanup costs per square foot, consistent with cost factors prescribed by DOE. The estimated liability for asbestos-related cleanup costs was approximately $12.1 million and $13.0 million as of September 30, 2014 and 2013, respectively. The asbestos-related cleanup costs are deferred as a regulatory asset until actual cleanup expenditures are incurred (note 1(r)). It is reasonably possible that a change in estimate will occur.

(11) Commitments and Contingencies

(a) General

The System is involved in various claims, suits and complaints routine to the nature of their business as of September 30, 2014. Liabilities for these claims, as reported in the combined financial statements, are based on reported pending claims, or estimates of claims incurred but not yet reported. It is System management's opinion that the ultimate disposition of these claims will not have a material adverse effect on the combined financial statements. In some cases, a portion of any loss that may occur may be paid from the U.S. Treasury's Judgment Fund (Judgment Fund). The Judgment Fund is a permanent, indefinite appropriation available to pay judgments against the government. Power-related claims related to the generating agencies, whose ultimate disposition will be paid by the Judgment Fund and are not subject to reimbursement from power revenues, are excluded from the combined financial statements and related footnote disclosures.

As of September 30, 2014 and 2013, the System has accrued contingent liabilities of $9.4 million, where losses are determined to be probable and the amounts can be estimated. It is reasonably possible that a change in estimate will occur. However, any associated losses are expected to be paid by the Judgment Fund.

(b) Irrigation Assistance

Federal statute requires that certain individual power systems repay the U.S. Treasury the portion of Reclamation's project capital costs allocated to irrigation purposes determined by the Secretary of the Interior to be beyond the ability of the irrigation customers to repay. As a result, the System has included these capital costs in each respective power system's power repayment study. The System intends to collect the necessary revenue from power customers in accordance with the required repayment periods based on legislation, which generally does not exceed a maximum period of 50 years. These repayment amounts do not incur or accumulate interest from the date that Reclamation determines the irrigators' inability to pay. Although these repayments will be recovered through power sales, they do not represent an operating cost of the individual power systems and are treated as distributions from accumulated net revenues (deficit) in the combined statements of changes in capitalization at the time of repayment. Legislation provisions require that other costs have priority for recovery through power rates before irrigation capital costs including, but not limited to, higher interest investments and operation and maintenance and purchased power expenses. Anticipated irrigation assistance payments are not recorded as a liability on the combined balance sheets because of the following factors: (1) the System's ability to make anticipated payments is contingent on future rates and revenues, which are driven by highly variable factors such as water levels and the generating agencies' ability to produce hydroelectric power and (2) the System is capable of deferring the period of repayment to unspecified periods in the future.

Power repayment studies are one year in arrears. As of September 30, 2014, anticipated irrigation assistance totaled approximately $1.8 billion, which may be repaid from future power revenues. The 2014 power repayment studies have not been completed as of the date of this report. Irrigation assistance payments in 2014 and 2013 totaled $0 and $69.9 million, respectively.

Anticipated irrigation assistance payments are as follows (in thousands):

Year ending September 30:	Amount
2015	$4,275
2016	24,043
2017	5,618
2018	4,008
2019	1,082
2020 and thereafter	1,803,778
Total anticipated irrigation assistance payments	**$1,842,804**

(c) Upper Colorado River Basin Project Funding

Among the purposes of the Colorado River Storage Project Act (CRSPA) is the comprehensive development of the water resources of the Upper Colorado River Basin (UCRB). A feature of section 5(e) of CRSPA is the use of hydroelectric power revenues to aid in development and repayment of certain irrigation costs of participating projects within the Upper Colorado River Basin. Current and future estimated collection of revenues required under CRSPA for irrigation assistance is beyond what is necessary to repay the irrigation components of the completed and under construction irrigation projects (note 11(b)). Revenues in excess of that required for irrigation assistance are authorized to be expended on projects within the UCRB. The System has entered into a Memorandum of Agreement (MOA) with upper division states of Colorado, New Mexico, Utah and Wyoming to fund projects within UCRB, and project payments are expensed as incurred. For the years ended September 30, 2014 and 2013, project payments of $3.0 million and $7.1 million, respectively, are included in the combined statements of revenues and expenses.

Anticipated projects payments are as follows (in thousands):

Year ending September 30:	Amount
2015	$21,445
2016	35,297
2017	11,500
2018	11,500
2019	11,500
2020 and thereafter	59,688
Total anticipated project payments	**$150,930**

(d) Power Contract Commitments

Western has entered into various agreements for power and transmission purchases that vary in length but generally do not exceed 20 years. The current period purchased power and purchased transmission costs are included in the combined statements of revenues and expenses. The System's long-term commitments for these power and transmission contracts, subject to the availability of Federal funds and contingent upon annual appropriations from Congress, are as follows (in thousands):

Year ending September 30:	Purchased power	Purchased transmission	Total
2015	$43,667	8,943	$52,610
2016	42,504	8,668	51,172
2017	36,321	8,668	44,989
2018	19,545	8,513	28,058
2019	17,137	8,513	25,650
2020 and thereafter	—	98,465	98,465
Total	**$159,174**	**141,770**	**$300,944**

In addition to these contracts, Western maintains other long-term contracts which provide the ability to purchase unspecified quantities of transmission services within a contractually determined range and rate. To fulfill its contractual obligations to deliver power, the System has historically had to purchase a certain level of transmission services under these agreements.

(e) Construction in Abeyance

Construction in abeyance refers to long-term construction projects that have been suspended for a period of time due to legal, political or other reasons. There are several Reclamation construction projects that were placed in abeyance in the past. The Auburn dam, power plant and reservoir project was placed in abeyance due to a risk of major damage to the dam as a result of an earthquake in 1975. Although Reclamation has allocated a portion of the initial construction costs to hydroelectric power, these costs continue to be excluded from the System's rate-making processes until a final determination is made by Congress as to whether the project will be revised or de-authorized. As of September 30, 2014, power repayment is considered remote, and therefore, construction costs of $45.7 million, including AFUDC, are not included in the combined financial statements. If the project is ultimately completed, there is a possibility that the associated costs may be repaid through future hydroelectric power rates.

(12) Subsequent Events

Western has evaluated subsequent events through the date the combined financial statements were available to be issued as of June 30, 2015 and identified no subsequent events, except as follows.

In October 2014, as a result of discussions with OMB and the U.S. Treasury, DOE signed a memorandum of understanding with DOI transferring program management responsibility of Treasury Account Symbol 5000.27 within the Reclamation Fund to DOE on September 30, 2014. In conjunction with this transfer, Western recorded approximately $997.9 million in restricted cash, $3,485.4 million in other long-term receivables, and $4,483.3 million in accumulated net revenues as of September 30, 2014. Upon combination, the System's other long-term receivables and related hydroelectric payable to the U.S. Treasury of $3,485.4 million were eliminated.

COMBINING SCHEDULES OF BALANCE SHEET DATA — SCHEDULE 1

September 30, 2014 (In thousands)

	Hydroelectric power systems	Transmission Infrastructure Program	Other activities	Reclamation Fund	Elimination	Total
Assets						
Completed utility plant	$7,236,967	—	85,996	—	—	7,322,963
Accumulated depreciation	(3,925,848)	—	(16,020)	—	—	(3,941,868)
Net completed plant	3,311,119	—	69,976	—	—	3,381,095
Construction work in progress	355,633	64,831	15,882	—	—	436,346
Net utility plant	3,666,752	64,831	85,858	—	—	3,817,441
Cash	1,278,048	15,705	104,566	—	—	1,398,319
Restricted cash	—	—	—	997,871	—	997,871
Accounts receivable, net	148,007	80	14,301	—	—	162,388
Regulatory assets	144,034	—	349	—	—	144,383
Other assets	107,249	—	2,073	3,485,459	(3,485,459)	109,322
Total assets	**$5,344,090**	**80,616**	**207,147**	**4,483,330**	**(3,485,459)**	**6,629,724**
Total Liabilities and Capitalization						
Liabilities:						
Long-term liabilities	$94,244	91,787	—	—	—	186,031
Customer advances and other liabilities	152,519	857	92,121	—	—	245,497
Deferred revenue	119,904	—	—	—	—	119,904
Accounts payable	78,151	458	3,817	—	—	82,426
Environmental cleanup liabilities	12,066	—	2,949	—	—	15,015
Total liabilities	**456,884**	**93,102**	**98,887**	**—**	**—**	**648,873**
Capitalization:						
Payable to U.S. Treasury	5,043,421	—	6,001	—	(3,485,459)	1,563,963
Accumulated net revenues (deficit)	(156,215)	(12,486)	102,259	4,483,330	—	4,416,888
Total capitalization	**4,887,206**	**(12,486)**	**108,260**	**4,483,330**	**(3,485,459)**	**5,980,851**
Total liabilities and capitalization	**$5,344,090**	**80,616**	**207,147**	**4,483,330**	**(3,485,459)**	**6,629,724**

See accompanying independent auditors' report.

COMBINING SCHEDULES OF BALANCE SHEET DATA — SCHEDULE 1

September 30, 2013 (In thousands)

	Hydroelectric power systems	Transmission infrastructure program	Other activities	Total
Assets				
Completed utility plant	$7,058,647	—	77,948	7,136,595
Accumulated depreciation	(3,802,535)	—	(11,053)	(3,813,588)
Net completed plant	3,256,112	—	66,895	3,323,007
Construction work in progress	342,496	48,848	4,201	395,545
Net utility plant	3,598,608	48,848	71,096	3,718,552
Cash	1,198,477	11,681	140,130	1,350,288
Accounts receivable, net	155,286	178	13,470	168,934
Regulatory assets	134,294	—	292	134,586
Other assets	98,248	—	2,095	100,343
Total assets	**$5,184,913**	**60,707**	**227,083**	**5,472,703**
Total Liabilities and Capitalization				
Liabilities:				
Long-term liabilities	$110,329	57,773	—	168,102
Customer advances and other liabilities	139,887	672	110,759	251,318
Accounts payable	74,391	13,805	4,147	92,343
Environmental cleanup liabilities	12,970	—	3,179	16,149
Total liabilities	**337,577**	**72,250**	**118,085**	**527,912**
Capitalization:				
Payable to U.S. Treasury	5,091,597	—	7,704	5,099,301
Accumulated net (deficit) revenues	(244,261)	(11,543)	101,294	(154,510)
Total capitalization	**4,847,336**	**(11,543)**	**108,998**	**4,944,791**
Total liabilities and capitalization	**$5,184,913**	**60,707**	**227,083**	**5,472,703**

See accompanying independent auditors' report.

COMBINING SCHEDULES OF REVENUES AND EXPENSES DATA — SCHEDULE 2

Year ended September 30, 2014 (In thousands)

	Hydroelectric power systems	Transmission infrastructure program	Other activities	Reclamation Fund	Elimination	Total
Operating revenues:						
Sales of electric power	$885,029	—	47,504	—	—	932,533
Transmission and other operating revenues	342,058	2,970	80,262	—	—	425,290
Total operating revenues	**1,227,087**	**2,970**	**127,766**	—	—	**1,357,823**
Operating expenses:						
Operation and maintenance	448,234	2,485	78,853	—	—	529,572
Purchased power	285,668	—	47,477	—	—	333,145
Purchased transmission services	71,369	—	1,956	—	—	73,325
Depreciation	131,718	—	5,122	—	—	136,840
Administration and general	55,277	1,332	6,024	—	—	62,633
Total operating expenses	**992,266**	**3,817**	**139,432**	—	—	**1,135,515**
Net operating revenues (expenses)	**234,821**	**(847)**	**(11,666)**	—	—	**222,308**
Interest expenses:						
Interest on payable to U.S. Treasury	188,004	—	12	—	—	188,016
Allowance for funds used during construction	(13,330)	—	—	—	—	(13,330)
Net interest on payable to U.S. Treasury	174,674	—	12	—	—	174,686
Interest on long-term liabilities	7,082	101	—	—	—	7,183
Net interest expense	**181,756**	**101**	**12**	—	—	**181,869**
Net revenues (deficit)	**$53,065**	**(948)**	**(11,678)**	—	—	**40,439**

See accompanying independent auditors' report.

COMBINING SCHEDULES OF REVENUES AND EXPENSES DATA — SCHEDULE 2

Year ended September 30, 2013 (In thousands)

	Hydroelectric power systems	Transmission infrastructure program	Other activities	Total
Operating revenues:				
Sales of electric power	$878,482	—	38,194	916,676
Transmission and other operating revenues	324,539	2,069	71,984	398,592
Total operating revenues	**1,203,021**	**2,069**	**110,178**	**1,315,268**
Operating expenses:				
Operation and maintenance	441,100	5,978	74,982	522,060
Purchased power	229,362	—	45,327	274,689
Purchased transmission services	71,527	—	354	71,881
Depreciation	136,329	—	4,429	140,758
Administration and general	52,181	1,218	5,845	59,244
Total operating expenses	**930,499**	**7,196**	**130,937**	**1,068,632**
Net operating revenues (expenses)	**272,522**	**(5,127)**	**(20,759)**	**246,636**
Interest expenses:				
Interest on payable to U.S. Treasury	45,891	—	8	45,899
Allowance for funds used during construction	(20,710)	—	—	(20,710)
Net interest on payable to U.S. Treasury	25,181	—	8	25,189
Interest on long-term liabilities	7,996	126	—	8,122
Net interest expense	**33,177**	**126**	**8**	**33,311**
Net revenues (deficit)	**$239,345**	**(5,253)**	**(20,767)**	**213,325**

See accompanying independent auditors' report.

COMBINING SCHEDULES OF BALANCE SHEET DATA BY AGENCY — SCHEDULE 3

September 30, 2014 (In thousands)

	Western	Generating agencies	Total
Assets			
Completed utility plant	$3,949,394	3,373,569	7,322,963
Accumulated depreciation	(1,905,303)	(2,036,565)	(3,941,868)
Net completed plant	2,044,091	1,337,004	3,381,095
Construction work in progress	212,304	224,042	436,346
Net utility plant	2,256,395	1,561,046	3,817,441
Cash	1,053,810	344,509	1,398,319
Restricted cash	997,871	—	997,871
Accounts receivable, net	159,489	2,899	162,388
Regulatory assets	62,904	81,479	144,383
Other assets	102,452	6,870	109,322
Total assets	**$4,632,921**	**1,996,803**	**6,629,724**
Total Liabilities and Capitalization			
Liabilities:			
Long-term liabilities	$132,984	53,047	186,031
Customer advances and other liabilities	196,444	49,053	245,497
Deferred revenue	—	119,904	119,904
Accounts payable	67,577	14,849	82,426
Environmental cleanup liabilities	13,709	1,306	15,015
Total liabilities	**410,714**	**238,159**	**648,873**
Capitalization:			
Payable to U.S. Treasury	635,798	928,165	1,563,963
Accumulated net revenues	3,586,409	830,479	4,416,888
Total capitalization	**4,222,207**	**1,758,644**	**5,980,851**
Total liabilities and capitalization	**$4,632,921**	**1,996,803**	**6,629,724**

See accompanying independent auditors' report.

COMBINING SCHEDULES OF BALANCE SHEET DATA BY AGENCY — SCHEDULE 3

September 30, 2013 (In thousands)

	Western	Generating agencies	Total
Assets			
Completed utility plant	$3,809,234	3,327,361	7,136,595
Accumulated depreciation	(1,819,279)	(1,994,309)	(3,813,588)
Net completed plant	1,989,955	1,333,052	3,323,007
Construction work in progress	225,093	170,452	395,545
Net utility plant	2,215,048	1,503,504	3,718,552
Cash	1,011,937	338,351	1,350,288
Accounts receivable, net	163,633	5,301	168,934
Regulatory assets	65,139	69,447	134,586
Other assets	94,468	5,875	100,343
Total assets	**$3,550,225**	**1,922,478**	**5,472,703**
Total Liabilities and Capitalization			
Liabilities:			
Long-term liabilities	$103,307	64,795	168,102
Customer advances and other liabilities	205,141	46,177	251,318
Accounts payable	73,373	18,970	92,343
Environmental cleanup liabilities	13,858	2,291	16,149
Total liabilities	**395,679**	**132,233**	**527,912**
Capitalization:			
Payable to U.S. Treasury	3,446,251	1,653,050	5,099,301
Accumulated net revenues (deficit)	(291,705)	137,195	(154,510)
Total capitalization	**3,154,546**	**1,790,245**	**4,944,791**
Total liabilities and capitalization	**$3,550,225**	**1,922,478**	**5,472,703**

See accompanying independent auditors' report.

COMBINING SCHEDULES OF REVENUES AND EXPENSES DATA BY AGENCY — SCHEDULE 4

Year ended September 30, 2014 (In thousands)

	Western	Generating agencies	Total
Operating revenues:			
Sales of electric power	$489,219	443,314	932,533
Transmission and other operating revenues	403,907	21,383	425,290
Total operating revenues	**893,126**	**464,697**	**1,357,823**
Operating expenses:			
Operation and maintenance	297,675	231,897	529,572
Purchased power	333,145	—	333,145
Purchased transmission services	73,325	—	73,325
Depreciation	93,615	43,225	136,840
Administration and general	62,573	60	62,633
Total operating expenses	**860,333**	**275,182**	**1,135,515**
Net operating revenues	**32,793**	**189,515**	**222,308**
Interest expenses:			
Interest on payable to U.S. Treasury	132,537	55,479	188,016
Allowance for funds used during construction	(6,017)	(7,313)	(13,330)
Net interest on payable to U.S. Treasury	126,520	48,166	174,686
Interest on long-term liabilities	1,722	5,461	7,183
Net interest expense	**128,242**	**53,627**	**181,869**
Net revenues (deficit)	**$(95,449)**	**135,888**	**40,439**

See accompanying independent auditors' report.

COMBINING SCHEDULES OF REVENUES AND EXPENSES DATA BY AGENCY — SCHEDULE 4

Year ended September 30, 2013 (In thousands)

	Western	Generating agencies	Total
Operating revenues:			
Sales of electric power	$471,255	445,421	916,676
Transmission and other operating revenues	377,027	21,565	398,592
Total operating revenues	**848,282**	**466,986**	**1,315,268**
Operating expenses:			
Operation and maintenance	291,554	230,506	522,060
Purchased power	274,689	—	274,689
Purchased transmission services	71,881	—	71,881
Depreciation	101,714	39,044	140,758
Administration and general	59,181	63	59,244
Total operating expenses	**799,019**	**269,613**	**1,068,632**
Net operating revenues	**49,263**	**197,373**	**246,636**
Interest expenses:			
Interest on payable to U.S. Treasury	12,924	32,975	45,899
Allowance for funds used during construction	(13,762)	(6,948)	(20,710)
Net interest on payable to U.S. Treasury	(838)	26,027	25,189
Interest on long-term liabilities	2,062	6,060	8,122
Net interest expense	**1,224**	**32,087**	**33,311**
Net revenues	**$48,039**	**165,286**	**213,325**

See accompanying independent auditors' report.

WESTERN'S SENIOR EXECUTIVE TEAM*

Administrator and Chief Executive Officer	MARK A. GABRIEL
Executive Vice President and Chief Operations Officer	TONY MONTOYA
SVP and Chief Financial Officer	LINDA KIMBERLING
SVP and Chief Information Officer	DAWN ROTH LINDELL
SVP and General Counsel	JOHN BREMER
SVP and Assistant Administrator for Corporate Liaison	MIKE McELHANY
SVP and Colorado River Storage Project Management Center Manager	LYNN JEKA
SVP and Desert Southwest Regional Manager	RON MOULTON
SVP and Rocky Mountain Regional Manager	BRAD WARREN
SVP and Sierra Nevada Regional Manager	SUBHASH PALURU
SVP and Upper Great Plains Regional Manager	BOB HARRIS
SVP and Transmission Infrastructure Program Manager	TRACEY LeBEAU

EX-OFFICIO MEMBERS

Chief Strategy Officer	DENNIS SULLIVAN
Equal Employment Opportunity Officer	CHARLES MARQUEZ
Human Resources Director	TERESA GARCIA
Chief Public Affairs Officer	TERESA WAUGH

* NOTE: Although included in the FY 2014 Annual Report, this information reflects the Senior Executive Team as of Aug. 7, 2015.

CONTACT WESTERN

Call or write your local Western office or Public Affairs Office in Lakewood, Colorado, to share your comments or to find out more about Western. Our addresses and phone numbers are listed below.

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ROCKY MOUNTAIN REGIONAL OFFICE
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Loveland, CO 80539-3003
970-461-7200

DESERT SOUTHWEST REGIONAL OFFICE
P.O. Box 6457
Phoenix, AZ 85005-6457
602-605-2525

SIERRA NEVADA REGIONAL OFFICE
114 Parkshore Drive
Folsom, CA 95630-4710
916-353-4416

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150 East Social Hall Avenue, Suite 300
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