

Achieving in a world of change

Colorado River Energy Distributors Association Board meeting
January 28, 2021 | Virtual meeting

Mark A. Gabriel
Administrator and CEO

Morgan Stanley takeaways

- The industry is changing forever and not just because of COVID.
- Environmental/Social/Governance (ESG) is more than a trend; it is how the world now views our space.
- Greening of society will continue at a faster pace than ever before.
- No discussion of transmission or smart grid.
- Big Oil is becoming Big Energy.

2021 theme: Balance

- Need to balance:
 - Employee & WAPA needs
 - Customer needs with each other & needs of the system
 - Reliability & resilience
 - Competing priorities & finite resources
- The energy industry is unbalanced.



Renewed mission and vision

Updated mission

- Safely provide reliable, cost-based hydropower and transmission to our customers and the communities we serve

New vision

- Empowering communities, securing a resilient energy future

Strategic Roadmap refresh



Markets update

- On track to transition into WEIS Feb. 1
- DSW study results expected this spring.
- SN EIM go-live accelerated to March 25.
- Evaluating SPP RTO expansion into the West.
- Slowing CRSP/DSW combined transmission rate.
- Reviewing 2nd version of CAISO EIM governance.



Other priorities

- Resilience
- Workload Management
- Responsible Workplace Re-entry
- Data as a Strategy
- Standardized Budgeting and Reporting Initiative
- Hydropower MOU



2018 Carr Fire "firenado" damage

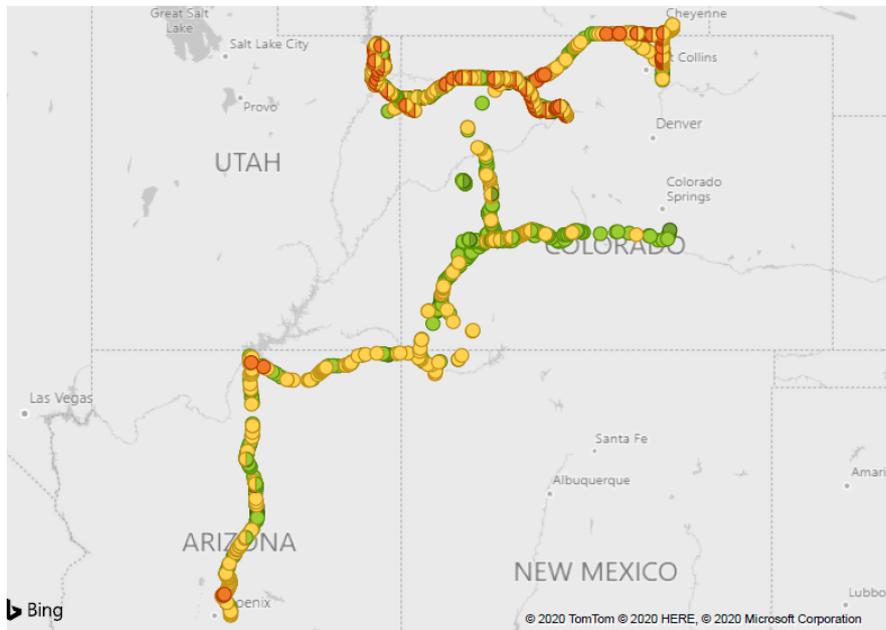


2020 permanent structure install at Carr Fire site

Using AM data in decision making

TLLINES/STRUCTURES

SUB_FACTOR_BINS ● A-GOOD ● B-MINOR ● C-MODERATE ● D-SERIOUS



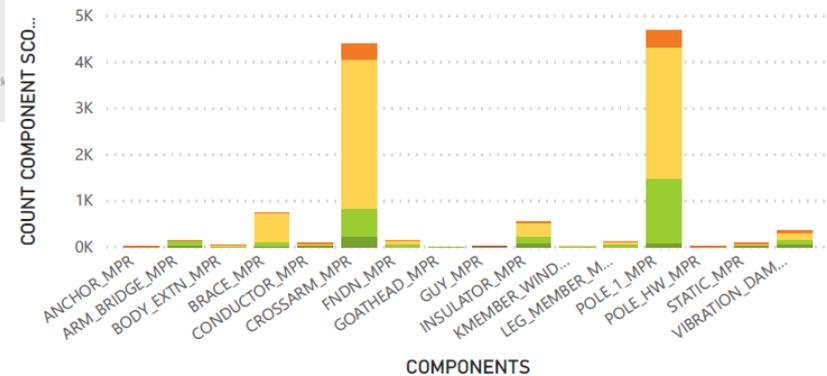
A	Good or like new. No action required.
B	Minor defect. Monitor degradation.
C	Moderate defect. Rehabilitation or replacement recommended as scheduled maintenance.
D	Serious defect. Repair, reinforce, or replace as soon as possible.
E	Risk to public safety or system reliability.

MPR COUNT BY PRIORITY CODE

SUB_FACTOR	A-GOOD	B-MINOR	C-MODERATE	D-SERIOUS	E-RISK	Total
ANCHOR_MPR				1	9	10
ARM_BRIDGE_MPR	43	100	5	1		149
BODY_EXTN_MPR		16	30	1		47
BRACE_MPR	25	88	639	3		755
CONDUCTOR_MPR	43	8	28	21		100
CROSSARM_MPR	233	602	3232	323		4390
FNDN_MPR	7	69	61	2		139
GOATHEAD_MPR			2			2
GUY_MPR	15	3	1	10	1	30
INSULATOR_MPR	103	145	270	39		557
KMEMBER_WINDOW_MPR	1	16	2			19
LEG_MEMBER_MPR	6	58	54	5		123
POLE_1_MPR	102	1389	2843	361		4695
POLE_HW_MPR	3		6	1		10
STATIC_MPR	34	13	33	20		100
VIBRATION_DAMPER_MPR	72	105	132	51		360
Total	687	2614	7337	847	1	11486

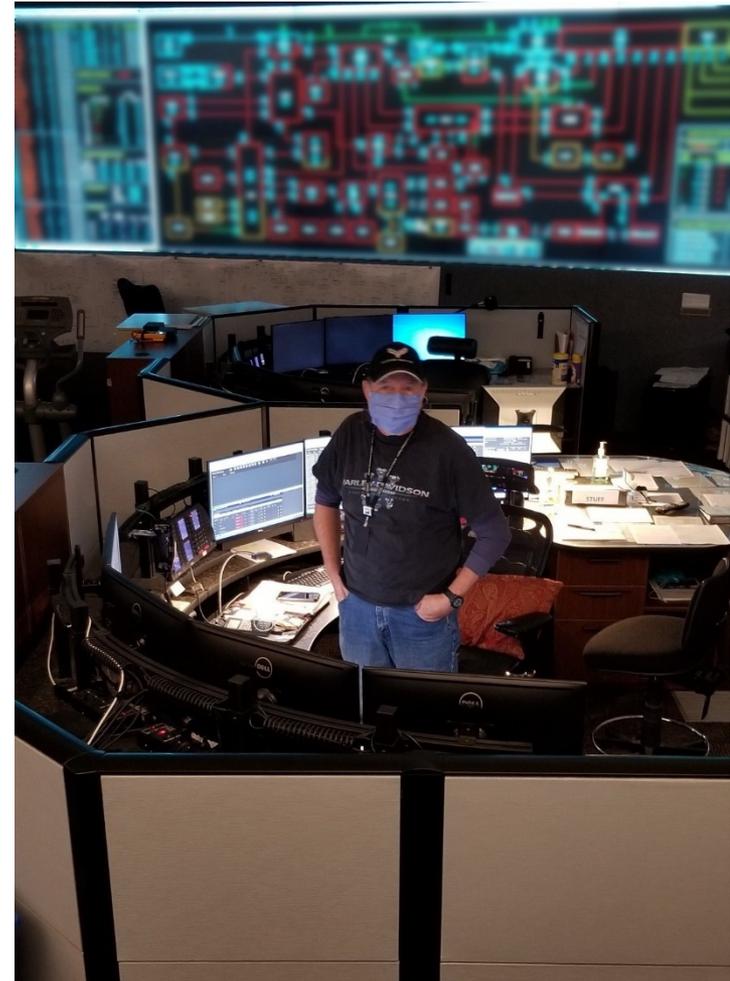
COMPONENT SCORE

SUB_FACTOR_BINS ● A-GOOD ● B-MINOR ● C-MODERATE ● D-SERIOUS ● E-RISK



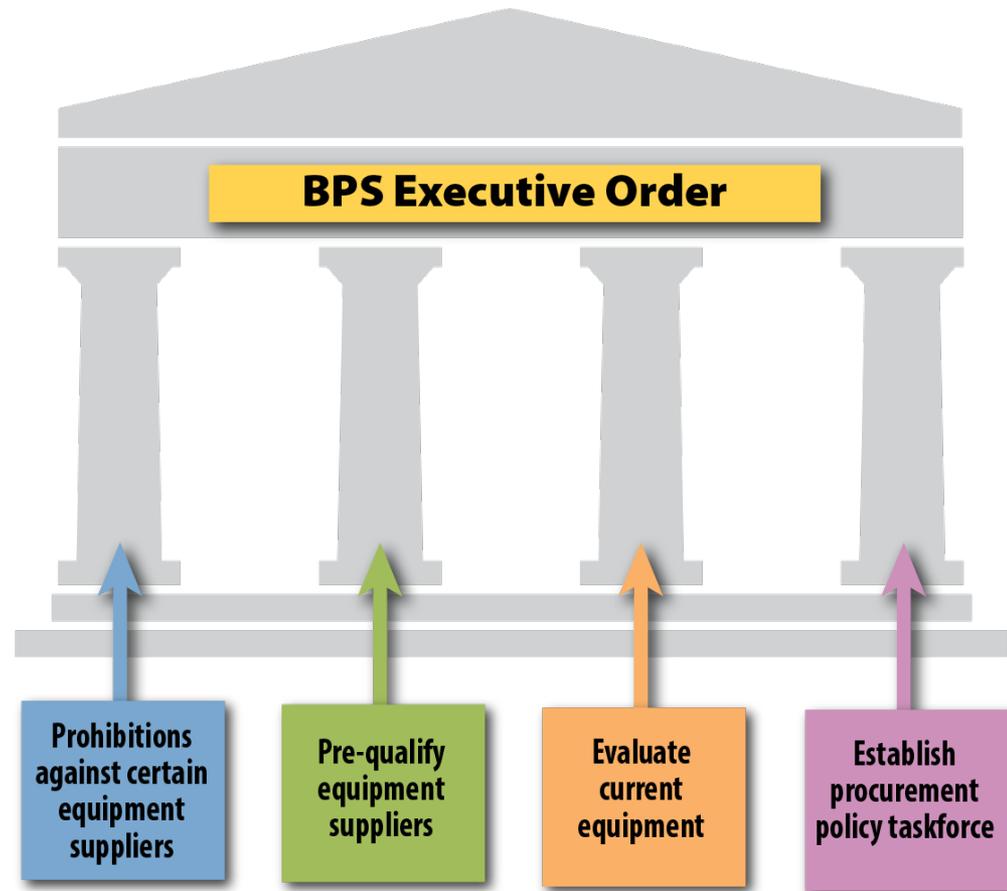
Coronavirus response

- Stabilizing conditions, but still severe outbreak
- New variant
- Mask mandate on federal property
- Vaccine discussions



Changes from D.C.

- Meeting regularly with new teams
- Keystone XL permit rescinded
- Pause on BPS EO
- No movement for PMAs (yet)



Personnel updates

- Expect to post vacancy for permanent Senior VP and Rocky Mountain Regional Manager soon
 - DSW VP of Transmission System Asset Management Jack Murray is acting
- New SSC Director Cheryl Zimmerman
- Acting Senior VP and UGP Regional Manager Nate Martin

Key takeaways

Our focus remains on stability and balance amid change.
Proactive engagement protects WAPA's and customer's value.
We are preparing for the next generation energy industry.



Contact/follow me

Mark Gabriel

720.962.7705

gabriel@wapa.gov



wapa.gov



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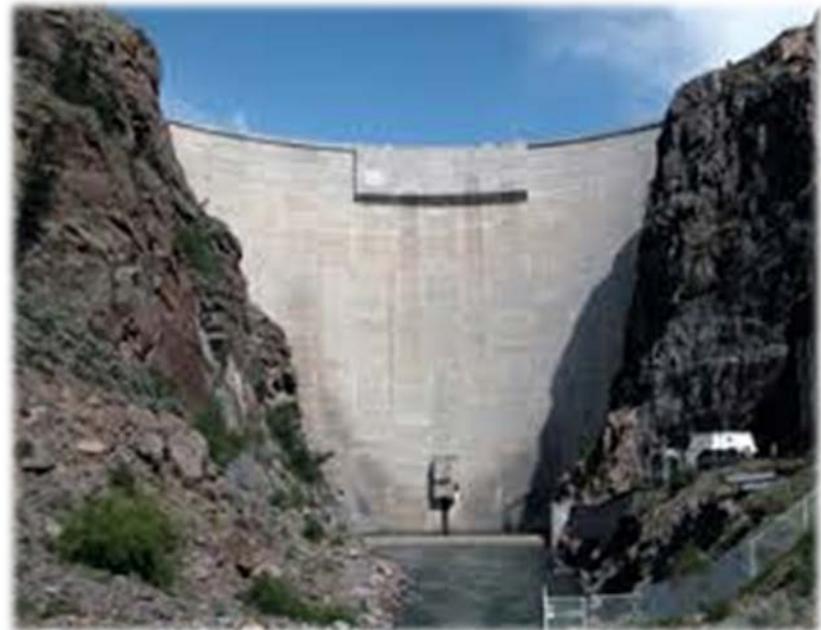
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Morrow Point, USBR