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WAPA has saved or avoided more than \$113 million in future costs through process improvements since the start of its Continuous Process Improvement program in 2014.

Improvement projects are organized into three categories based on the process used to discover and implement the improvement. These efforts have resulted in cost savings or avoidance between \$9,000 and \$16 million per project.

CPI Program Totals	
CPI Projects	\$3,386,760
Just Do Its	\$65,507,175
WAPA Projects	46,564,812
Grand Total	\$113,458,748

Nearly \$3.4 million was saved through official CPI projects led by our team of Lean Six Sigma practitioners, which includes two Lean Six Sigma-certified Black Belts and 22 Green Belts. A recent CPI project led by a Green Belt in WAPA's Colorado River Storage Project office streamlined the process for reviewing, approving and publishing internal agency orders.

Another \$63.5 million was saved through "Just Do It" projects led by individuals throughout the organization as they pursue more efficient and effective ways to accomplish their work. One such project involved WAPA's Rocky Mountain region solving a unique need for a specific type of trailer by refurbishing a WAPA-owned trailer, rather than purchasing a new trailer and having it modified.

Finally, \$46.5 million was saved through formal WAPA projects that are aligned with WAPA's Strategic Roadmap and Tactical Action Plan. For example, WAPA engaged outside biologists to develop an operational alternative to an environmental impact study for Glen Canyon Dam.

WAPA's CPI program focuses on embedding the improvement perspective throughout the workforce's culture. This year, the program developed a Lean Six Sigma Yellow Belt training program in which participants complete 12 hours of course work including a simulated improvement scenario with hands-on practice with several simple, yet powerful improvement tools.

Whether it's a CPI project, Just Do It or formal WAPA project, continued focus on the process improvement culture across WAPA delivers results, helps WAPA achieve its mission at the lowest cost consistent with sound business principles and ensures employees focus their limited time and resources in the most efficient and productive manner possible.

For more information on WAPA's process improvement efforts, contact Laura Dawson at LDawson@wapa.gov

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